Quarterly update in second quarter of 2026

JUMP+ Plan

Year 2026 - 2028

BANGKOK CHAIN HOSPITAL PUBLIC COMPANY LIMITED

(BCH)

at 30 June 2026

This report was disseminated on 27/08/2026

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BANGKOK CHAIN HOSPITAL PUBLIC COMPANY LIMITED

SET100 / SET100FF / SETCLMV / SETESG / SETWB

Services / Health Care Services

CG Report :

SET ESG Ratings: **AA**

Anti-Corruption Certification (CAC): **Yes**

Business Type

The Company operated its business as a group of hospitals which consists of fifteen hospitals, two polyclinics and one Radiation Oncology Clinic in Bangkok, upcountry and Laos to provide medical services in the level of primary-tertiary care under four hospital groups; 1.World Medical Hospital Group 2.Kasemrad International Hospital Group 3.Kasemrad Hospital Group 4.Karunvej Hospital Group, to provide medical service for general patients both Thai and International patient and Social Security Patients.

Financial Statement

Year	2025	2024	2023	2022
Income Statement (MB)				
Revenues	12,035.15	11,846.15	11,848.13	18,918.47
Expenses	10,210.72	10,121.53	9,870.42	14,717.43
Net Profit	1,316.36	1,282.37	1,406.36	3,038.91
Balance Sheet (MB)				
Assets	17,486.09	17,374.85	17,730.69	19,796.46
Liabilities	3,279.26	3,347.88	4,026.23	6,286.66
Shareholders' Equity	13,185.86	12,955.42	12,593.97	12,444.90
Cash Flow (MB)				
Operating	2,681.70	2,677.09	4,183.10	5,714.61
Investing	-1,171.63	-1,557.74	-918.71	-758.81
Financing	-1,316.32	-1,927.64	-3,679.52	-6,877.68
Financial Ratio				
EPS (Baht)	0.53	0.51	0.56	1.22
GP Margin (%)	28.33	27.70	31.25	32.41
NP Margin (%)	11.85	11.86	12.48	16.69
D/E Ratio (Times)	0.23	0.24	0.29	0.47
ROE (%)	10.07	10.04	11.23	23.91
ROA (%)	10.78	10.29	10.55	18.20

JUMP+ Plan

Business Plan

Target in 2028

Revenue from operations	**14,500.00** Million Baht

Strategic Plan	Growth	Profitability & Efficiency	Stability
1. Strategic Plan : Expansion of the hospital network to drive future growth	✓	✓	

Governance Plan

1. Enhancing anti-corruption and fraud prevention efforts
2. Enhancing prevention of conflicts of interest
3. Enhancing governance of information security

Climate Action Plan

1. Greenhouse gas inventory (GHG) plan
2. Decarbonization

Quarterly update

Section 1

Business Plan

Quarterly update : Section 1 Business Plan

Target in 2028

Title	Target	Actual Result	
	2028	2025	6M/2026
Revenue from operations (Million Baht)	14,500.00	11,984.48	5,886.1

Bangkok Chain Hospital Public Company Limited ("BCH") is committed to proactively expanding its healthcare services business, with a strategic plan to extend its hospital network into the Eastern region and key strategic areas within the Eastern Economic Corridor (EEC), covering Samut Prakan, Rayong, and Chonburi. This expansion aims to strengthen the Company's business foundation and accommodate the continuously growing demand for healthcare services driven by economic growth and investment in these areas.

In addition to greenfield investments in new hospitals, BCH emphasizes growth through strategic mergers and acquisitions to enhance its presence in high-potential locations and accelerate network expansion efficiently. At the same time, the Company will renovate and modernize its existing hospitals to ensure they remain up-to-date, capable of supporting new medical technologies, and enhance service quality.

All hospitals within the network will strive to become Smart Hospitals by integrating digital technologies and advanced medical innovations, alongside implementing ESG principles and efficient cost management, to enhance quality of care, strengthen competitiveness, and support sustainable long-term growth as a leading healthcare network at both the national and regional levels.

Progress description

The Company is proceeding with its network expansion plan, with two hospital projects currently under construction and one new hospital acquisition in a high-potential area currently underway. These initiatives aim to expand access to patient bases and accelerate network growth, while the Company continues to renovate and upgrade its existing hospitals in terms of infrastructure, medical technologies, and specialized service centers to meet the growing demand for healthcare services. In addition, the Company is enhancing the capabilities of its physicians and executives, alongside adopting digital technologies and medical innovations to advance its hospitals toward Smart Hospitals, while maintaining efficient cost and resource management.

Growth plan/Increase business value

Strategic Plan : Expansion of the hospital network to drive future growth

1. **Expansion of Hospital Network :** Expanding new hospitals alongside strategic mergers and acquisitions, to enhance access in high-potential locations and efficiently expand the patient base among both Thai and international patients.
2. **Enhancing the capacity of existing hospitals:** through the construction of additional facilities to accommodate increasing patient demand, improve service quality, and support the continuous growth in patient volumes.
3. **Smart Hospital Transformation through Digital Technologies:** Leveraging AI and digital technologies to enhance quality of care, improve operational efficiency, and achieve cost optimization through technology-driven solutions.
4. **Continuous Development of Medical Professionals and Workforce:** Enhancing the capabilities of doctors and staff through training, technology enablement, and fostering a patient-centric culture to strengthen clinical standards and long-term competitiveness.

Targets

- **Corporate Financial Targets**

Title	Target			Actual Result	
	2026	2027	2028	2025	6M/2026
Revenue From Operations (MILLION BAHT)	-	-	14,500	11,984.48	5,881.6

Strategic Initiative

Strategic Initiative 1 : Expansion of Hospital Network : Expanding new hospitals alongside strategic mergers and acquisitions, to enhance access in high-potential locations and efficiently expand the patient base among both Thai and international patients.

Status ● On track

Year	Expected Outcomes	Actual Result
2026	• Commencement of construction for Kasemrad Hospital Rayong in Rayong Province with a capacity of 270 beds and Kasemrad Hospital Suvarnabhumi in Samut Prakan Province with a capacity of 270 beds • Successfully evaluated and expanded the hospital network in high-potential areas through strategic mergers and acquisitions (M&A).	**New Hospital Expansion Plan The Company currently has two new hospitals under construction**: 1. **Kasemrad Hospital Rayong -** The hospital is currently under construction, with the rooftop structure underway. The hospital is expected to commence operations in Q4 2027. 2. **Kasemrad Hospital Suvarnabhumi -** Construction is currently progressing on the 7th-floor building structure. The hospital is expected to commence operations in Q1 2028. **Network Expansion through Mergers and Acquisitions (M&A)** The Company plans to expand its hospital network and healthcare service coverage into Ubon Ratchathani and the lower Northeastern region, an area with strong potential for growth in healthcare demand. This investment will help expand the patient base, enhance patient capacity and referral capabilities across the hospital network, and optimize the utilization of resources and

Year	Expected Outcomes	Actual Result
		management expertise, thereby strengthening the hospital network and supporting sustainable long-term business growth. Currently, the Company has approved Kasemrad Hospital Ubon Ratchathani Co., Ltd., a subsidiary of the Company, to enter into an agreement to invest in the private hospital business under the name "Ratchavej Ubonratchathani Hospital." The investment involves the acquisition of all assets related to the hospital business for a total consideration of not exceeding Baht 490 million, with the transaction expected to be completed by August 2026.

Strategic Initiative 2 : Smart Hospital Transformation through Digital Technologies: Leveraging AI and digital technologies to enhance quality of care, improve operational efficiency, and achieve cost optimization through technology-driven solutions.

Status ● On track

Year	Expected Outcomes	Actual Result
2026	• Smart Service: Development of the "Kasemrad Application" to support digital healthcare services, including telemedicine, online queue and appointment systems, and online payment solutions, enhancing convenience and accessibility for patients.	**Online Service Development The Company has developed an online service platform through its subsidiary, Health Chain Innotech, with the following key initiative** • **Launch of the Kasemrad Application** across six hospitals in the network: Kasemrad Hospital Bangkae, Kasemrad Hospital Prachachuen, Kasemrad Hospital Prachinburi, Kasemrad Hospital Rattanatibeth, Kasemrad International Hospital Rattanatibeth, and Kasemrad Hospital Ramkhamhaeng. The application enhances patient convenience by providing telemedicine services, access to medical records and test results, appointment scheduling, medication history, and updates on hospital news and benefits.

Strategic Initiative 3 : Enhancing the capacity of existing hospitals: through the construction of additional facilities to accommodate increasing patient demand, improve service quality, and support the continuous growth in patient volumes.

Status ● On track

Year	Expected Outcomes	Actual Result
2026	• Commencement of operations of a new patient service building at Kasemrad Hospital Mae Sai, to enhance patient capacity, improve service quality, and accommodate growing patient demand. • Commencement of additional building development at Kasemrad Hospital Ramkhamhaeng, including OPD, IPD, and parking facilities, expected to be completed by 2027, to enhance patient capacity, improve service quality, and support long-term growth.	**Existing Hospital Facility Enhancement Plan** • **Kasemrad Hospital Mae Sai** is currently constructing a new hospital building, which is expected to be completed and commence operations in September 2026. The new building will include facilities for general patients, an Emergency Department, Pediatric Center, Dental Center, and inpatient rooms. The expansion will increase service capacity and accommodate growing patient demand, particularly from patients in the Thai–Myanmar border area and surrounding regions. • **Kasemrad Hospital Ramkhamhaeng** is currently preparing an Environmental Impact Assessment (EIA) report for the construction of a new building to support services for general and Social Security patients. The new facility will

Year	Expected Outcomes	Actual Result
		include outpatient and inpatient areas, as well as a parking building. Construction is expected to commence in 2027, with operations scheduled to begin in 2028.

Strategic Initiative 4 : Continuous Development of Medical Professionals and Workforce: Enhancing the capabilities of doctors and staff through training, technology enablement, and fostering a patient-centric culture to strengthen clinical standards and long-term competitiveness.

Status ● On track

Year	Expected Outcomes	Actual Result
2026	• Healthcare Executive Leadership Program: Develop executive training programs in collaboration with leading universities in Thailand to design and deliver leadership development initiatives for senior executives, focusing on strategic management, leadership capabilities, digital transformation, and healthcare system management, in order to prepare executives to support long-term growth and competitiveness.	**Physician and Personnel Development Plan** The Company has partnered with the Thammasat Business Consulting and Development Center to launch the “BCH–TU Business Concept Development” Executive Development Program, aimed at enhancing the capabilities of physician executives in management, logistics management, and new business model development to address evolving patient needs and strengthen the Company’s global competitiveness, with 25 executives participating in the program, representing all hospitals across the Company’s network.

Quarterly update

Section 2

Governance Plan

Quarterly update : Section 2 Governance Plan

Accountability and Transparency Governance

Enhancing anti-corruption and fraud prevention efforts

The Company has established policies and processes to anti-corruption, with a committee overseeing internal control systems. The executives are responsible for creating awareness and communicating these policies to employees. The Company has disclosed details of its anti-corruption policies on its website (www.bangkokchainhospital.com) in the Investor Relations section, under the good corporate governance.

Targets

Title	Target			Actual Result	
	2026	2027	2028	Before Project Participation	6M/2026
The company has established an anti-corruption policy and practices.	-	-	-	Complete	Success
An anti-corruption and anti-bribery policy has been developed to comprehensively cover the organization's business operations,formally approved by the Board of Directors,and supported by clear and practical implementation guidelines	-	-	-	Complete	Success
The company conducts regular monitoring and evaluation of compliance with its anti-corruption and anti-bribery policy and procedures. Audit results are reported by internal auditors to the Board of Directors at least annually. In the event of any violations,corrective actions and preventive measures are clearly defined to prevent recurrence	-	-	-	Complete	Success
The company conducts an annual review of its anti-corruption and anti-bribery policy and practices with the Board of Directors	-	-	-	Complete	Success
Achieve CAC certification from the Thai Institute of Directors (Thai IOD)	-	-	-	Certified	Renewal in Progress
Implement and verify that all critical Tier 1 business partners have anti-corruption policies,and ensure that the company actively monitors and assesses business partners' adherence to these policies	In Progress	In Progress	Success	-	In Progress

Progress description

In 2026, the company continued to strengthen its anti-corruption and anti-bribery framework by enhancing relevant policies, governance mechanisms, and monitoring processes across its internal operations and critical business partners. Key progress is summarized as follows:

1. The company has established a comprehensive anti-corruption and anti-bribery policy covering its business operations. The policy has been approved by the Board of Directors and communicated to directors, executives, and employees for effective implementation.
2. Compliance with the policy is regularly monitored and evaluated. Internal Audit reports the results to the Board of Directors at least annually, while corrective and preventive measures are established when any gaps or non-compliance are identified.
3. The company reviews its anti-corruption and anti-bribery policy and practices at least once a year to ensure alignment with applicable laws, relevant requirements, and changing business circumstances.
4. The company is currently renewing its certification under Thailand's Private Sector Collective Action Against Corruption (CAC), reaffirming its continued commitment to preventing and combating corruption.
5. The company is extending its anti-corruption requirements to Critical Tier 1 business partners by requiring appropriate policies and developing a systematic process to monitor and assess their compliance.

Strategic Initiative

Strategic Initiative : The Company is renewing its CAC (Thai IOD) certification and enhancing its anti-corruption operations to align with the established standards framework.

Status ● On track

Year	Expected Outcomes	Actual Result
2026	• The Company has successfully renewed its CAC certification for the third consecutive time, with a validity of three years, and plans to apply for renewal again in 2029.	In 2026, the Company is in the process of renewing its CAC certification for the third consecutive term, in line with the established plan. The Company also continues to strengthen its anti-corruption efforts through policy reviews, performance monitoring, knowledge enhancement, and disclosure of relevant performance on its corporate website.

Enhancing prevention of conflicts of interest

The Company adopts a strategic approach to strengthening the prevention and management of conflicts of interest, aiming to reinforce a robust governance framework aligned with international standards. This is achieved through the integration of conflict of interest considerations into corporate governance, risk management, and business operations across all levels of the organization. The Company emphasizes a preventive approach alongside the promotion of a transparency-driven organizational culture, focusing on enhancing employees' knowledge, awareness, and behavior particularly among high-risk groups through continuous communication and targeted training. Clear processes for disclosure and monitoring of conflicts of interest are also established to ensure effective implementation. In addition, the Company seeks to enhance data quality and monitoring systems to support informed decision-making and improve governance effectiveness. The overall objective is to ensure that conflict of interest management is conducted in a transparent, accountable, and verifiable manner, in line with stakeholder expectations over the long term.

Targets

Title	Target			Actual Result	
	2026	2027	2028	Before Project Participation	6M/2026
The company has established a policy and procedures to prevent conflicts of interest.	In Progress	In Progress	Success	In Progress	In Progress
The company has developed a comprehensive,written policy and guidelines to prevent conflicts of interest,which have been approved by the Board of Directors.	-	-	-	Complete	Success
Compliance with the conflict of interest policy is monitored through a formal process at least annually.	In Progress	In Progress	Success	In Progress	In Progress
Conflicts of interest are reported to the Board of Directors at least annually. If any violations are detected, corrective actions and preventive measures are clearly outlined to prevent recurrence.	In Progress	In Progress	Success	In Progress	In Progress
All conflicts of interest are fully disclosed in accordance with the established procedures and are verifiable.	In progress	In progress	Completed	-	In Progress

Progress description

In 2026, the Company completed the development of a written conflict of interest policy and related procedures, which were approved by the Board of Directors. The policy, practices, and relevant knowledge have also been disclosed through the corporate website to ensure transparent and inclusive access for employees and stakeholders.

The Company is currently developing formal processes for monitoring policy compliance, reporting to the Board of Directors, and ensuring that conflict of interest disclosures are complete, properly documented, and verifiable. Overall implementation remains on track.

Strategic Initiative

Strategic Initiative : Conflict of Interest Prevention and Management Program for At-Risk Employees

Status ● On track

Year	Expected Outcomes	Actual Result
2026	• 100% of at-risk employees received basic training on conflict of interest and are able to correctly understand relevant policies, practices, and disclosure channels.	In 2026, the Company disclosed its conflict of interest policy, practices, and relevant knowledge through its corporate website. Preparations are also underway to provide training for at-risk employees to ensure a proper understanding of the required practices and disclosure channels. Implementation remains on track.

Governance of Risk and Management Compliance

Enhancing governance of information security

Information Security Governance Enhancement Plan

1. Enhancement of endpoint protection (EDR)

The Company upgrades traditional antivirus solutions to Endpoint Detection and Response (EDR) across all endpoint devices to strengthen capabilities in detecting, analyzing, and responding to cyber threats effectively.

2. Enhancement of server protection (XDR)

The Company implements Extended Detection and Response (XDR) for servers to integrate security data from multiple sources and enhance advanced threat detection at the enterprise level.

3. Network infrastructure enhancement for business continuity (SD-WAN)

The Company deploys SD-WAN technology for designated backup sites to improve network flexibility and support business continuity in the event of disruptions.

4. Information security awareness enhancement (Awareness Training)

The Company conducts continuous information security awareness training to enhance employees' knowledge, understanding, and appropriate behavior in using digital systems.

5. Vulnerability management (Patch Management)

The Company implements systematic patch management through regular software updates and security patches to reduce risks from known vulnerabilities.

6. Phishing simulation and training program

The Company conducts phishing simulation exercises alongside training programs to assess and strengthen employees' ability to respond to cyber threats.

7. Internet authentication and log management

The Company enforces internet access authentication and maintains log management for both staff and customers to support monitoring, investigation, and prevention of security incidents.

8. Data Loss Prevention (DLP)

The Company deploys Data Loss Prevention (DLP) solutions at the headquarters level to prevent unauthorized access to or leakage of sensitive information.

Targets

Title	Target			Actual Result	
	2026	2027	2028	Before Project Participation	6M/2026
The company has established policies and guidelines for information security governance.	In Progress	In Progress	Success	In Progress	In Progress
The company has developed a clear,documented IT security policy and guidelines,which have been approved by the Board of Directors.	In Progress	Success	Success	In Progress	In Progress
Information cybersecurity undergoes evaluation by an independent external auditor,accompanied by clear and actionable improvement and development strategies	In Progress	In Progress	Success	Not Started	In Progress
All employees undergo training,communication,and understanding assessments to enhance awareness of IT security.	In Progress	In Progress	Success	In Progress	In Progress
Information Security Governance Enhancement Project	In Progress	In Progress	Success	-	In Progress

Progress description

In 2026, the Company completed the development of a written conflict of interest policy and related procedures, which were approved by the Board of Directors. The policy, practices, and relevant knowledge have also been disclosed through the corporate website to ensure transparent and inclusive access for employees and stakeholders.

The Company is currently developing formal processes for monitoring policy compliance, reporting to the Board of Directors, and ensuring that conflict of interest disclosures are complete, properly documented, and verifiable. Overall implementation remains on track.

Strategic Initiative

Strategic Initiative 1 : The information security policy and procedures have been established and approved by the Board of Directors.

Status ● On track

Year	Expected Outcomes	Actual Result
2026	• The Company develops and reviews its information security policies and procedures to ensure alignment with its business context and relevant risks. These policies are effectively communicated to employees to enhance awareness and understanding, and are submitted to the Board of Directors for approval to ensure formal implementation in line with the Company's governance principles. The policies and procedures are also reviewed on an annual basis.	In 2026, the Company is developing and reviewing its information technology security policy and procedures to ensure alignment with its business context, relevant risks, and applicable requirements. The Company is also preparing to communicate the guidelines to employees and submit the policy to the Board of Directors for approval. Implementation remains on track.

Strategic Initiative 2 : Enhance the effectiveness of the Company's information security protection systems.

Status ● On track

Year	Expected Outcomes	Actual Result
2026	• Enhance awareness and preparedness by providing information security training to employees, conducting risk and gap assessments of the system, and developing or reviewing relevant policies and procedures.	In 2026, the Company is enhancing the effectiveness of its information security systems by reviewing relevant policies and procedures, assessing system risks and gaps, and preparing employee training and communications to strengthen cybersecurity awareness and preparedness. Implementation remains on track.

Quarterly update

Section 3

Climate Plan

Quarterly update : Section 3 Climate Plan

Greenhouse gas inventory (GHG) plan

The Company has published a Greenhouse Gas (GHG) emissions report

URL Link to the Document : Year of the Report 2026
https://sustainability.bangkokchainhospital.com/en/environmental/climate-resilience

The Company systematically develops its greenhouse gas (GHG) inventory by utilizing the SET Carbon platform as the primary tool for collecting, storing, and processing data from various operational units across the organization. This ensures that the data is accurate, complete, and traceable. At present, the Company has expanded the scope of data collection to achieve broader coverage, encompassing a total of 11 subsidiaries. The Company consistently reports its greenhouse gas emissions under Scope 1 and Scope 2

The Company plans to further enhance its data collection processes and expand its reporting to include Scope 3 emissions in the future, in order to ensure comprehensive greenhouse gas management across the value chain and alignment with international standards. These initiatives are a key component in supporting the Company’s climate commitments. The Company has pledged to achieve Net Zero greenhouse gas emissions by 2050 (B.E. 2593). Strengthening a robust and comprehensive GHG data management system will enable the Company to set clear targets, implement effective decarbonization strategies, and monitor progress in a tangible and measurable manner.

Targets

Title	Target			Actual Result
	2026	2027	2028	6M/2026
GHG inventory report, GHG verification and disclosure (specific to Scope 1 and Scope 2 emissions)	Success	Success	Success	In Progress

Progress description

In 2026, the Company completed its organizational greenhouse gas inventory covering Scope 1 and Scope 2 emissions across 11 companies within the Group. Total greenhouse gas emissions for 2025 amounted to 30,700 tonnes of carbon dioxide equivalent. The data are currently undergoing external verification to enhance their accuracy and credibility and to support the Company’s future greenhouse gas reduction planning.

Strategic Initiative

Strategic Initiative : GHG Data Quality and Reporting Enhancement Plan

Status ● On track

Year	Expected Outcomes	Actual Result
2026	• Establish a systematic greenhouse gas inventory covering significant Scope 1 and Scope 2 emissions, initiate limited assurance verification (partial), and disclose data through appropriate channels	In 2026, the Company prepared its organizational greenhouse gas inventory covering Scope 1 and Scope 2 emissions across 11 companies within the Group. Total greenhouse gas emissions for 2025 amounted to 30,700 tonnes of carbon dioxide equivalent. The data are currently undergoing limited assurance verification by an external verifier and will be disclosed through appropriate channels after the verification is completed.

Decarbonization

BCH Decarbonization Plan

The Company has established a structured approach to reduce greenhouse gas emissions through the implementation of key initiatives as follows:

1. Energy Efficiency Initiatives

1.1 Upgrade electrical equipment to higher energy efficiency standards, such as air conditioning systems and LED lighting

1.2 Implement energy management practices within buildings to reduce unnecessary electricity consumption

2. Renewable Energy Initiatives

2.1 Install solar photovoltaic (solar cell) systems across hospitals within the network

2.2 Increase the share of clean energy consumption to reduce reliance on fossil fuels

3. Digital Innovation Initiatives

3.1 Develop the Kasemrad Application and E-Refer system to streamline patient referral processes, reduce paper usage, and enhance service efficiency

3.2 Reduce unnecessary travel and improve accessibility to healthcare services

4. Waste Management Initiatives

4.1 Promote systematic waste segregation within the organization

4.2 Convert organic waste into compost (organic waste to compost)

4.3 Increase the rate of reuse and recycling

5. Sustainable Procurement Initiatives

5.1 Promote the use of low-carbon products, such as energy-efficient IT equipment (e.g., notebooks)

5.2 Integrate environmental considerations into supplier and product selection processes

Targets

Title	GHG emissions in the base year (tCO_2e)	Target for reducing GHG emissions compared with the base year (tCO_2e)			Actual Greenhouse Gas Emission (tCO_2e)
	2025	2026	2027	2028	6M/2026
Greenhouse gas emission reduction volume	30700	3	5	7	In progress

Remark : Greenhouse gas emissions data as of 31 March 2026, based on the base year 2025, are currently under data collection and verification. The figures may be subject to revision upon completion of the verification process.

Progress description

In 2026, hospitals within the Group continued to implement the Company's greenhouse gas reduction measures by reducing water and electricity consumption, improving energy efficiency, and increasing the use of clean solar energy. These efforts are supported by waste management and resource recovery initiatives, including the Give Life, Give Blister Packs Project, the collection of used calendars for Braille learning materials, waste segregation, and LESS projects. The greenhouse gas emission reduction results are currently being collected and verified before official disclosure.

Strategic Initiative

Strategic Initiative 1 : Implementation of the e-Refer System for Patient Referrals within the Hospital Network

Status ● On track

Year	Expected Outcomes	Actual Result
2026	• Develop and implement the e-Refer system across the hospital network, with a 10% increase in patient utilization compared to 2025, resulting in reduced paper usage in the referral process and lower greenhouse gas emissions from patient travel and resource consumption (Scope 3).	In 2026, the Company developed and implemented the e-Refer system to support patient referrals within its hospital network, with more than 900 registered users. The system enables digital data transfer, treatment status tracking, and document management, reducing process duplication and paper usage. The Company is currently monitoring system utilization toward achieving a 10 percent increase in users compared with 2025.

Strategic Initiative 2 : Solar Cell Installation Project across the Hospital Network

Status ● On track

Year	Expected Outcomes	Actual Result
2026	• Install additional solar cell systems across the hospital network and increase solar electricity generation by at least 5% compared to the 2025 base year.	In 2026, the Company continued to promote clean energy through solar power generation across its hospital network. Solar cell systems are currently installed at 10 hospitals. The Company is monitoring electricity generation and assessing opportunities for

Year	Expected Outcomes	Actual Result
		further installations to achieve at least a 5 percent increase in solar electricity generation compared with the 2025 base year. Implementation remains on track.

Quarterly update

Attachment

Quarterly update : Attachment

JUMP+ Plan

URL Link to the Document : https://jumpplusmedia-setlink.setgroup.or.th/planSubmission/BCH1_JUMP%2B_Plan_Year_2026-2028_EN.pdf