



Quarterly update in second quarter of 2026

JUMP+ Plan

Year 2026 - 2028



MMM Capital Public Company Limited

(MMM)

at 30 June 2026

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mai	CG Report : -
Property & Construction	SET ESG Ratings: -
	Anti-Corruption Certification (CAC): -

Business Type

1.Provides services to property developers ("project owners") to sell all types of residential properties such as detached houses, semi-detached houses, townhomes, and condominiums, through its agent network. 2.Engages in the purchase and resale of residential properties, acquiring well-maintained properties, refurbishing them, and then selling them through its agent network.

Financial Statement				
Year	2025	2024	-	-
Income Statement (MB)				
Revenues	773.05	361.62	N/A	N/A
Expenses	603.84	260.15	N/A	N/A
Net Profit	135.02	80.76	N/A	N/A
Balance Sheet (MB)				
Assets	558.62	219.92	N/A	N/A
Liabilities	38.04	29.68	N/A	N/A
Shareholders' Equity	520.58	190.24	N/A	N/A
Cash Flow (MB)				
Operating	-11.07	35.23	N/A	N/A
Investing	-10.65	-12.30	N/A	N/A
Financing	191.16	-58.57	N/A	N/A
Financial Ratio				
EPS (Baht)	0.47	0.33	N/A	N/A
GP Margin (%)	43.63	48.02	N/A	N/A
NP Margin (%)	17.47	22.33	N/A	N/A
D/E Ratio (Times)	0.07	0.16	N/A	N/A
ROE (%)	37.99	42.45	N/A	N/A
ROA (%)	43.47	46.14	N/A	N/A

JUMP+ Plan			
Business Plan			
Target in 2028			
Net Profit	370.50 Million Baht		
Strategic Plan	Growth	Profitability & Efficiency	Stability
1. Strategic Plan : Value Creation Strategy			
Across the Entire Business Chain and			
Building a Sustainable Profit Base			
Governance Plan			
1. Enhancing the competency and performance of the board of directors			
2. Enhancing anti-corruption and fraud prevention efforts			
3. Enhancing whistleblowing mechanisms			
4. Enhancing prevention of conflicts of interest			
Climate Action Plan			
1. Greenhouse gas inventory (GHG) plan			
2. Decarbonization			

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Quarterly update

Section 1

Business Plan

Quarterly update : Section 1 Business Plan

Target in 2028

Title	Target	Actual Data	
	2028	2025	6M/2026
Net Profit (Million Baht)	370.50	135.02	70.06

The company aims to expand its profit base by leveraging its expertise in real estate brokerage through curating high-quality properties with strong profit margins, enhancing sales efficiency, and expanding into real estate-backed lending services to increase access to high-potential properties, accelerate sales closings and title transfers, while generating recurring Income from interest and fees. This creates added value throughout the entire value chain in both real estate and financial services, supporting sustainable long-term growth.

Progress description

The Company has participated in the JUMP+ Program of the Stock Exchange of Thailand, with a target of achieving 40% annual net profit growth through two key strategies:

- (1) enhancing the portfolio under the High Margin / High Demand / High Quality Portfolio concept, and
- (2) expanding into the real estate-secured lending business. As of now, the Company has made the following progress against its strategic plan:

1. Enhancing the Portfolio under the High Margin / High Demand / High Quality Portfolio Concept

Historically, the Company has grown through its real estate sales and marketing services, with mid-sized and small-scale property developers as its primary customer base. Approximately 90% of the Company’s portfolio has consisted of residential condominium projects.

Under the JUMP+ plan, the Company aims to enhance the quality of its portfolio through two key approaches:

1.1 Expanding the Customer Base to Large-Scale Property Developers and Listed Companies

The Company aims to expand its services to larger property developers and/or companies listed on the Stock Exchange of Thailand. These projects generally benefit from stronger brand recognition, a broader customer base, clearer market demand, and higher property value per unit, which are expected to enhance the Company’s opportunities to generate revenue and improve profit per unit.

Key progress includes:

quarter	Key Progress
Q1/2026	Entered into a Service Agreement with Villa Kunalai Public Company Limited
Q2/2026	Entered into a Service Agreement for a New Project with Bless Asset Group Public Company Limited
Q3/2026	Currently in negotiations to enter into an additional agreement with one major property developer.

The Company continues to expand its customer base in this segment to increase the proportion of high-quality and high-potential projects within its portfolio, with the aim of generating higher returns.

1.2 Developing Real Estate Projects for Sale

The Company plans to leverage its expertise and data from its real estate sales and marketing business to expand into property development for sale. The Company will utilize its network of over 1,000 sales agents, together with consumer behavior, pricing, and location demand data, to support the selection of project locations and formats.

Currently, the Company has acquired one land plot in Phraeksa, Samut Prakan, and is collaborating with Inno Home Construction Co., Ltd. (IHC), a member of Pruksa Real Estate PCL, to develop a low-rise residential condominium project. The project is currently in the pre-construction stage, with construction expected to commence in the second half of 2026 and sales expected to begin in the second half of 2027. This expansion is expected to leverage the Company’s existing expertise and enhance its long-term revenue and profit generation potential.

2. Expanding into Real Estate-Secured Lending

The second core strategy is to leverage the Company's existing customer base, network, and real estate industry expertise to expand into real estate-secured lending. The Company will adopt a prudent approach, with emphasis on borrowers' repayment capacity, collateral quality, and appropriate risk management. Progress is currently being made through two group companies:

2.1 Keha Songkhro Capital Co., Ltd.

Established in Q2 2026 to provide Housing Loans and Project Finance. Housing Loans will focus on customers with strong potential but limited access to traditional bank financing, such as business owners, freelancers, influencers/content creators, and investors, based on actual cash flow and collateral quality. Project Finance will target qualified real estate developers, including existing business partners, to support project completion and subsequent sales through the Company's network. Lending is expected to commence in Q3 2026.

2.2 Ngern Tid Rua Co., Ltd.

Currently under establishment and expected to commence operations in Q3 2026. The company plans to provide mortgage lending and sale-with-redemption services, as well as matching services between fund-seeking customers and investors. This model is expected to generate fee-based income and expand business opportunities without requiring the Company to fund the entire lending portfolio.

JUMP+ Plan – Overall Progress

The Company continues to implement the JUMP+ plan, with tangible progress across both core strategies. For the portfolio strategy, the Company has expanded its customer base to include larger property developers and listed companies and has begun preparing for its own real estate development business through land acquisition and project development preparations. For the lending strategy, Keha Songkhro Capital Co., Ltd. has been established, while Ngern Tid Rua Co., Ltd. is currently under establishment, with both businesses expected to commence operations in Q3 2026.

The Company believes that these two strategies will leverage its existing expertise and network to expand into businesses with higher margin potential, diversify revenue streams, and support the long-term net profit growth target under the JUMP+ plan. The Company remains committed to prudent risk management, financial discipline, and safeguarding the interests of shareholders and stakeholders, while providing regular updates on the progress of the JUMP+ plan.

Growth plan/Increase business value

Strategic Plan : Value Creation Strategy Across the Entire Business Chain and Building a Sustainable Profit Base

The company's strategy is to expand a diversified real estate project portfolio for sale and services with high revenue and profit margin potential, alongside enhancing sales capabilities and providing real estate-backed lending services. Details are as follows:

1. Elevating the real estate project portfolio, a key driver of the company's core revenue to be more diversified and focused on high-potential assets to support continuous business growth, with emphasis on selecting projects aligned with customer demand (both end-users and investors) to increase closing rates, reduce slow-moving asset risk, and improve portfolio turnover efficiency. The strategies are as follows:

- Increasing the proportion of high-demand, high-quality projects (High-Demand Portfolio) Focusing on partnering with major developers or well-recognized and market-accepted projects that have high purchase demand and a clear customer base. Securing sales agency rights from such projects enhances the credibility of the real estate portfolio, shortens selling periods, and supports continuous revenue generation.
- Increasing the proportion of high-margin projects (High-Margin Portfolio) Expanding the proportion of real estate for sale and service with high revenue and profit margin potential by increasing assets in Real Estate Sales Management (Business Unit 2: BU2) and Hybrid Guaranteed Sales Management (Hybrid), which are business units with high revenue and profit margin potential.
- Using negotiation advantage strategies to create competitive advantages (Negotiation Advantage) Leveraging expertise, experience, and business networks to negotiate with project owners for favorable commercial terms such as a profitable base price and beneficial deposit conditions with the lending subsidiary acting as a support mechanism to build partnerships with project owners, enabling the company to access high-potential projects, gain negotiation advantages, and increase opportunities to secure project sales management rights, resulting in improved profitability and greater sales management flexibility.

2. Strategy to elevate sales and marketing capabilities by expanding the marketing officer team and independent broker network to improve sales efficiency, expand the customer base, and support continuous business growth. This is paired with developing more systematic sales and marketing processes, organizing marketing officers and sales teams according to project type and tier (Project Tier) to ensure proper project management suited to each project's characteristics. This process development enables the company to screen and analyze target customer groups while maintaining appropriate customer relationship management, resulting in more precise access to high-potential customers, higher closing rates, shorter selling periods, and improved revenue recognition.

3. Leveraging the company's real estate sales expertise to expand into real estate-backed lending services through a subsidiary, which will serve as a key mechanism to support customers with limited access to funding, increase closing rates and accelerate title transfers for guaranteed-sale properties, and generate interest income as recurring income. The maximum aggregate interest rate shall be in accordance with the limits prescribed by law under the Civil and Commercial Code. Services are divided into 4 main types:

- Real estate purchase loans targeting individuals with repayment capacity but unable to access loans from financial institutions, such as self-employed professionals or general investors who are not regular employees. Loan applicants must mortgage the property as collateral. This service enhances the company's ability to close real estate sales.
- Real estate-backed loans for property project owners currently serviced by the company. Loan applicants must mortgage the property as collateral. The company will receive sales agency rights for those projects, enabling access to high-potential assets and creating negotiation advantages with project owners to increase revenue opportunities and expand the company's real estate portfolio.
- Real estate-backed loans for individual retail clients who own real estate. Loan applicants must mortgage or sale-with-right-of-redemption (conditional sale) the property as collateral.

- Providing brokerage and matching services to connect borrowers with lenders in real estate-backed transactions. The service subsidiary earns fee income.
- The company also plans to develop and improve key operational systems to support business expansion and subsidiary operations by enhancing ERP and related software systems for greater efficiency, alongside strengthening the internal control system to be appropriate and robust improving operational efficiency, supporting effective monitoring and management, and enabling effective oversight of subsidiary operations in line with the group's growth plan.

Targets

• Corporate Financial Targets

Title	Target			Actual Data	
	2026	2027	2028	2025	6M/2026
Net Profit Growth (%) YoY Growth Rate	40.00	40.00	40.00	67.19	10.68

Progress description

Over the past 6 months, the company has initiated development guidelines to create a comprehensive real estate ecosystem and integrate core businesses to enhance value throughout the value chain, with the following key progress:

1. Real Estate Project Portfolio

Currently in the process of selecting and managing potential projects to align with market demand and the company's growth objectives.

2. Sales and Marketing

Enhance sales and marketing efficiency by utilizing a network of brokers and sales teams to expand the customer base and increase sales conversion opportunities.

3. Real Estate-Backed Lending Business

Currently preparing to expand into the lending business through a subsidiary to support sales and generate additional revenue in the future.

4. Systems and Infrastructure

Develop internal systems and processes to support business expansion and enhance management efficiency for the next phase.

Aims to achieve more concrete development by focusing on integrating real estate and lending businesses, while enhancing sales and operational systems to support sustainable growth.

Strategic Initiative

Strategic Initiative 1 : Expand a diversified real estate project portfolio with high revenue and profit margin potential

Status ● On track		
Year	Expected Outcomes	Actual Data
2026	• Able to enhance the ability to select and access high-potential real estate projects aligned with market demand (High-Demand) and improve sales closing efficiency • Obtain additional sales agency rights for real estate project management in both Real Estate Sales Management (BU2) and	The company has selected properties with good potential to increase sales opportunities. During the first 6 months, the company entered into new projects with the following developments:

Year	Expected Outcomes	Actual Data
	Hybrid Guaranteed Sales Management (Hybrid) forms, from both existing partners and new developers - Appointed as sole selling agent by major real estate developers or well-recognized, market-accepted projects such as projects developed by listed companies on the Stock Exchange of Thailand - Begin building partnerships with project developers through the subsidiary's lending services to increase access to quality projects and lay the foundation for negotiation advantages	- On January 26, 2026, the company entered into a sales management agreement with a purchase guarantee (Hybrid) with Bless Asset Group Public Company Limited for a 2-story townhome project located in the Lam Luk Ka Ring Road area, with a total of 67 units for the entire project. - On February 2, 2026, the company entered into a sales management agreement with a purchase guarantee for a new project (BU2) with Pleumsansuk Co., Ltd. for a 2-story semi-detached house and 1-2 story detached house project located in Noen Phra Subdistrict, Mueang Rayong District, Rayong Province, with a total of 87 units for the entire project. - On February 26, 2026, the company entered into a sales management agreement with a purchase guarantee for a new project (BU2) with Villa Kunalai Public Company Limited for a 2-story detached house project located in Bang Bua Thong District, Nonthaburi Province, with a total of 28 units for the entire project. - On April 2, 2026, the company entered into a sales management agreement with a purchase guarantee for a new project (BU2) with Pleumsansuk Co., Ltd. for a commercial building project located in Mueang Chonburi District, Chonburi Province, with a total of 11 units for the entire project. - On May 13, 2026, the company entered into a sales management agreement with a purchase guarantee for a new project (BU2) with Power S Real Estate Co., Ltd. for a 2-story townhome project located in Mueang Chonburi District, Chonburi Province, with a total of 12 units for the entire project. - On July 30, 2026, the company entered into a sales management agreement with a purchase guarantee (BU2) with Bless Asset Group Public Company Limited for a 2-story semi-detached house project located in Bueng Kham Phroi Subdistrict, Lam Luk Ka District, Pathum Thani Province, with a total of 9 units for the entire project.

Strategic Initiative 2 : Expand into new real estate-backed lending business to elevate from a real estate sales specialist to a comprehensive real estate and financial services provider

Status ● On track

Year	Expected Outcomes	Actual Data
2026	- Establish a subsidiary to conduct lending business and ensure it has all key operational systems including ERP and software supporting lending operations, as well as the design and implementation of appropriate internal control systems and governance structures for efficient, transparent, and auditable operations - Ensure the subsidiary has key policies and practices for the lending business, such as: liquidity management policy, credit	The company has established a group of subsidiaries to support the expansion of its business into retail loan services with real estate as collateral, under the operational structure of MMM Mega Fin Holding Co., Ltd., which has a registered capital of 50 million Baht and is 100% owned by the company. The said company was registered and established on March 10, 2026, to serve as a crucial mechanism to support and further develop the group's credit business expansion in the future.

Year	Expected Outcomes	Actual Data
	consideration and approval policy, credit risk management policy including Expected Credit Loss (ECL) provisioning, debt monitoring and management policy, and other related policies to ensure risk management is prudent and aligned with relevant standards The company improves and develops its own operational systems by upgrading ERP and software systems, and strengthening its internal control system to improve operational efficiency and support effective oversight of subsidiary operations	

Strategic Initiative 3 : Develop and expand the real estate sales team

Status ● On track

Year	Expected Outcomes	Actual Data
2026	The company can expand the marketing officer team sufficiently to cover more key areas and locations, enabling more effective management and support of the independent broker network in each area	The company has increased personnel in the marketing department to enhance capabilities and ensure sufficient staffing to support sales operations in each area, as well as to support customer base expansion and improve the efficiency of sales management to cover target areas more comprehensively.

Quarterly update
Section 2
Governance Plan

Quarterly update : Section 2 Governance Plan

Board Structure and Qualifications

Enhancing the competency and performance of the board of directors

Due to the strategic plan to establish subsidiaries to expand the collateralized loan business, the company needs to elevate the roles, responsibilities, and capabilities of the board of directors and working committees, particularly in the governance and risk management related to the lending business, to ensure that business expansion proceeds efficiently, transparently, and in accordance with good corporate governance principles.

Targets

Title	Target			Actual Data	
	2026	2027	2028	Before Project Participation	6M/2026
The company engages external consultants to support the development of the Board's evaluation framework and to provide recommendations for the Board’s performance assessment	-	-	-	Complete	In Progress
Elevate the authority, duties, and responsibilities of the Risk Management Committee to include oversight that subsidiaries have risk management systems aligned with company policy	In Progress	Success	Success	-	The Company is preparing to have its directors attend training on corporate governance and risk management to enhance their oversight capabilities and ensure alignment with Company policies.

Progress description

The Company is preparing its corporate governance and risk management frameworks to support the expansion of its real estate-secured lending business and the operations of its subsidiaries, with a focus on aligning governance structures and processes with the evolving risk profile of the business. Over the past six months, the Company has reviewed the roles and responsibilities of the Board of Directors and relevant functions, with greater emphasis on governance, risk management, and internal controls of its subsidiaries. The Company has also received recommendations on relevant training programs to enhance the capabilities of directors and related personnel. Going forward, the Company plans to further strengthen its governance and risk management processes and consider appropriate training programs to support sustainable business growth.

Strategic Initiative

Strategic Initiative : Revise and elevate the Risk Management Committee Charter

Status ● Caution

Year	Expected Outcomes	Actual Data
2026	- Revise the Risk Management Committee Charter by elevating the roles, duties, and responsibilities to oversee subsidiaries having risk management systems aligned with company policy, designating duties to oversee credit business risks, and granting authority to appoint a Credit Risk Working Committee - The Risk Management Committee meeting resolves to approve the revision of the Risk Management Committee Charter - The Board of Directors meeting resolves to approve the revision of the Risk Management Committee Charter - Recruit and appoint persons with financial and credit expertise to serve as the Credit Risk Working Committee - The Risk Management Committee meeting considers and approves the appointment of the Credit Risk Working Committee with clearly defined roles, duties, and responsibilities	On 5 February 2026, the Company reviewed and updated the Risk Management Committee Charter as part of its annual review. The Company has also reviewed its risk management approach for the lending business, with an emphasis on strengthening risk assessment and control measures, and is currently reviewing its risk management guidelines and processes to ensure their appropriateness for the operations of the Company and its subsidiaries. Going forward, the Company plans to further strengthen its risk management framework to ensure comprehensive coverage and alignment with business expansion, including establishing clear structures, roles, duties, and responsibilities for relevant parties involved in credit risk management to support prudent and effective business operations.

Accountability and Transparency Governance

Enhancing anti-corruption and fraud prevention efforts

The company is committed to building a corruption-free organizational culture by developing internal control systems and governance principles covering all processes, while elevating operational standards to international levels through joining the Coalition Against Corruption (CAC) to build confidence among stakeholders throughout the business value chain.

Targets

Title	Target			Actual Data	
	2026	2027	2028	Before Project Participation	6M/2026
The company has established an anti-corruption policy and	-	-	-	Complete	Success

Title	Target			Actual Data	
	2026	2027	2028	Before Project Participation	6M/2026
practices.					
An anti-corruption and anti-bribery policy has been developed to comprehensively cover the organization's business operations,formally approved by the Board of Directors,and supported by clear and practical implementation guidelines	-	-	-	Complete	Success
The company conducts regular monitoring and evaluation of compliance with its anti-corruption and anti-bribery policy and procedures. Audit results are reported by internal auditors to the Board of Directors at least annually. In the event of any violations,corrective actions and preventive measures are clearly defined to prevent recurrence	-	-	-	Complete	Success
The company conducts an annual review of its anti-corruption and anti-bribery policy and practices with the Board of Directors	-	-	-	Complete	Success
Achieve CAC certification from the Thai Institute of Directors (Thai IOD)	Signatory	In the process of applying for certification.	Certified	Not Started	Signatory
Implement and verify that all critical Tier 1 business partners have anti-corruption policies,and ensure that the company actively monitors and assesses business partners’ adherence to these policies	Survey and prepare a critical supplier registry with preliminary assessment of anti-corruption policy status	Encourage and request critical suppliers to prepare a policy or sign a cknowledgme nt of the company's Code of Conduct	Critical suppliers have policies or practices aligned with the company's standards	-	-

Progress description

The Company is committed to transparency and integrity. At the Board meeting on 31 July 2026, the Board approved participation in the Thai Private Sector Collective Action Against Corruption (CAC) initiative, which was subsequently announced on 11 August 2026 to strengthen the Company’s anti-corruption framework. The Company is currently developing CAC-aligned policies and continues to promote anti-corruption awareness among directors, executives, and employees.

Strategic Initiative

Strategic Initiative 1 : Plan to continuously monitor, review, and improve anti-corruption and fraud policies and practices with the Board of Directors, including declaring intent to join the Coalition Against Corruption (CAC) from the Thai Institute of Directors (Thai IOD)

Status ● On track		
Year	Expected Outcomes	Actual Data
2026	Review and improve anti-corruption and fraud policies and practices to be appropriate and current, and approved by the Board of Directors	The Company reviewed its anti-corruption approach. At the Board Meeting No. 4/2026 on 31 July 2026, the Board considered joining the Thai Private Sector Collective Action Against Corruption (CAC). The Company subsequently announced its intention to participate on 11 August 2026 to strengthen its anti-corruption measures.

Strategic Initiative 2 : Plan to monitor and evaluate compliance with anti-corruption and fraud policies among the company's critical business partners

Status ● On track		
Year	Expected Outcomes	Actual Data
2026	Survey and compile information on the company's critical business partners to assess the status of their anti-corruption and fraud policies for each critical business partners	The Company has not yet undertaken this initiative in the past six months and has included it in its next-phase action plan to collect and assess key business partners’ anti-corruption policies and practices.

Enhancing whistleblowing mechanisms

Targets

Title	Target			Actual Data	
	2026	2027	2028	Before Project Participation	6M/2026
The company has established a whistleblowing policy and procedures for reporting misconduct.	-	-	-	Complete	Success
The company has established a formal,written whistleblowing policy and procedures,which have been approved by the Board of Directors	-	-	-	Complete	Success
Appointment of an impartial recipient for whistleblowing reports.	-	-	-	Complete	Success
All complaints are thoroughly investigated,and outcomes are reported to the Board in a timely manner,with appropriate corrective and preventive actions in cases of confirmed misconduct to avoid recurrence.	-	-	-	Complete	Success
The whistleblowing policy and procedures reviewed by the	-	-	-	Complete	Success

Title	Target			Actual Data	
	2026	2027	2028	Before Project Participation	6M/2026
Board of Directors at least annually.					
Expand whistleblowing channels	In Progress	Success	Success	-	Whistleblowing reports may be submitted via email at ir@mmm.capital

Progress description

Over the past six months, the Company has maintained channels for receiving whistleblowing reports and complaints relating to misconduct, fraud, and corruption. However, no such reports or complaints were received during the period. The Company has included the review and enhancement of its whistleblowing system, including the processes for receiving, investigating, and following up on reports, in its action plan for the next phase. These initiatives aim to enhance the effectiveness of the whistleblowing mechanism and strengthen the confidence of whistleblowers and stakeholders.

Strategic Initiative

Strategic Initiative : Elevate whistleblowing policies to be clearer and more transparent

Status ● On track

Year	Expected Outcomes	Actual Data
2026	- Revise whistleblowing policies to align with changing context and risks, with a clearly defined review timeframe - Assess existing whistleblowing channels and prepare a plan to expand additional channels - Provide convenient, safe, and easily accessible whistleblowing channels for stakeholders, e.g., email channels or neutral and independent persons with no conflict of interest	The Company has reviewed and enhanced its whistleblowing policy to ensure greater clarity and transparency and to align with evolving risks. The Company is also assessing the appropriateness of its existing whistleblowing channels and considering the development or addition of channels that are more convenient, secure, and accessible. Further improvements to the relevant policies and processes will be implemented in the next phase.

Enhancing prevention of conflicts of interest

Targets

Title	Target			Actual Data	
	2026	2027	2028	Before Project Participation	6M/2026
The company has established a policy and procedures to prevent conflicts of interest.	-	-	-	Complete	Success
The company has developed a comprehensive,written policy and guidelines to prevent conflicts of interest,which have been approved by the Board of Directors.	-	-	-	Complete	Success

Title	Target			Actual Data	
	2026	2027	2028	Before Project Participation	6M/2026
Compliance with the conflict of interest policy is monitored through a formal process at least annually.	-	-	-	Complete	Success
Conflicts of interest are reported to the Board of Directors at least annually. If any violations are detected, corrective actions and preventive measures are clearly outlined to prevent recurrence.	-	-	-	Complete	Success
Reviewing conflict of interest prevention policies and practices related to subsidiaries and persons related to subsidiaries	In Progress	Success	Success	-	The Company reviews its policies on an annual basis.

Progress description

The Company has a policy and guidelines on the prevention of conflicts of interest, which have been approved by the Board of Directors. The Company communicates, monitors, and reviews compliance with the policy at least annually, with the results reported to the Board of Directors in accordance with the established reporting cycle. The Company continuously implements the policy and has corrective and preventive measures in place in the event of any non-compliance.

Strategic Initiative

Strategic Initiative : Review and expand the scope of conflict of interest prevention policies and practices to cover

Status ● On track

Year	Expected Outcomes	Actual Data
2026	Review and improve current policies and practices to align with changing context and risks, including group-level monitoring and reporting mechanisms covering subsidiaries and persons related to subsidiaries, with a clearly defined review timeframe	The Company already has policies and procedures in place to prevent conflicts of interest and is currently reviewing them to expand their scope to cover subsidiaries and related parties. The Company is also enhancing its monitoring and reporting mechanisms at the group level to ensure greater clarity and alignment with the Company’s structure and evolving risk profile.

Quarterly update
Section 3
Climate Plan

Quarterly update : Section 3 Climate Plan

Greenhouse gas inventory (GHG) plan

The Company has published a Greenhouse Gas (GHG) emissions report

URL Link to the Document : <https://thaicarbonlabel.tgo.or.th/index.php?lang=TH&mod=YjNKblXNXBlbUYwYVc5dVgyRndjSEp2ZG1Gcw&keyword=%E0%B9%80%E0%B8%AD%E0%B9%87%E0%B8%A1%E0%B9%80%E0%B8%AD%E0%B9%87%E0%B8%A1%E0%B9%80%E0%B8%AD%E0%B9%87%E0%B8%A1>



Targets

Title	Target			Actual Data
	2026	2027	2028	6M/2026
GHG inventory report, GHG verification and disclosure (specific to Scope 1 and Scope 2 emissions)	Success	Success	Success	In Progress

Progress description

The Company is currently collecting annual greenhouse gas (GHG) emissions data for Scope 1 and Scope 2 to support the preparation and reporting of its GHG emissions. The Company plans to review and verify the collected data, prepare the relevant report, and disclose the information in accordance with applicable guidelines and standards.

Strategic Initiative

Strategic Initiative : Prepare annual GHG emissions report and obtain continuous verification

Status ● On track

Year	Expected Outcomes	Actual Data
2026	Prepare annual GHG emissions report and obtain verification	The Company is currently in the process of collecting and preparing annual greenhouse gas (GHG) emissions data for Scope 1 and Scope 2 for the preparation of its GHG emissions report. Upon completion of the data preparation, the Company plans to review and verify the data before proceeding with the disclosure of the information in accordance with relevant guidelines.

Decarbonization

The company recognizes the severity of climate change, which directly impacts the environment and social quality of life. The company has therefore established an operational approach focused on reducing greenhouse gas emissions to support long-term sustainable development.

Targets

Title	GHG emissions in the base year (tCO ₂ e / Person (employee))	Target for reducing GHG emissions compared with the base year (% Reduction)			Actual Greenhouse Gas Emission (% Reduction)
	2025	2026	2027	2028	6M/2026
Greenhouse gas emission reduction volume	1.89	-	-	5%	In progress

Remark : Note: The company sets the GHG emission reduction target based on 2025 (base year), using the indicator "GHG emissions per employee", calculated from the company's total GHG emissions each year divided by the total number of employees in that year, in order to reflect GHG management efficiency in line with organizational growth.

Progress description

The Company is currently in the process of collecting and preparing greenhouse gas (GHG) emissions data, which will serve as a baseline for assessing GHG emissions reductions and developing the Company’s future GHG emissions reduction strategies.

Strategic Initiative

Strategic Initiative 1 : Reduce GHG emissions from fuel and energy use (Scope 1 and 2)

Status ● On track		
Year	Expected Outcomes	Actual Data
2026	- Vehicle fuel consumption rate decreases through efficient employee travel management - Electricity and water consumption rate within the office decreases	The Company is currently in the process of collecting and preparing data on fuel consumption for vehicles, which will serve as baseline information for assessing GHG emissions reductions and developing the Company’s future GHG emissions reduction strategies.

Strategic Initiative 2 : Reduce indirect GHG-generating activities (Scope 3)

Status ● On track		
Year	Expected Outcomes	Actual Data
2026	- Employees have increased awareness and adjust daily energy usage behavior through internal communications and promotional activities - Ongoing campaigns to change employee energy and resource usage behavior	The Company has conducted training and internal communications to enhance employees’ knowledge and awareness of energy and resource efficiency, while encouraging behavioral changes in daily activities. Employees are encouraged to participate in energy conservation and the efficient use of resources within the office. These initiatives form part of the Company’s efforts to reduce activities that contribute to indirect greenhouse gas emissions (Scope 3) and foster a corporate culture of environmental responsibility.

Quarterly update
Attachment

Quarterly update : Attachment

JUMP+ Plan

URL Link to the Document : https://jumpplusmedia-setlink.setgroup.or.th/planSubmission/MMM0_JUMP%2B_Plan_Year_2026-2028_EN.pdf

