



Quarterly update in second quarter of 2026

JUMP+ Plan

Year 2026 - 2028



P.S.P.Specialties Public Company Limited

(PSP)

at 30 June 2026

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SET	CG Report : 
Industrials / Industrial Materials & Machinery	SET ESG Ratings: A
	Anti-Corruption Certification (CAC): -

Business Type

Total solution provider of lubricant products, including raw material procurement, product design, production, packing, terminalling and distribution center, logistics management services and other related businesses

Financial Statement					JUMP+ Plan			
Year	2025	2024	2023	2022	Business Plan			
Income Statement (MB)					Target in 2028			
Revenues	12,769.24	13,377.25	12,278.87	13,224.75	Net Profit	1,000.00 Million Baht		
Expenses	11,866.55	12,465.80	11,589.01	12,438.98	Strategic Plan	Growth	Profitability & Efficiency	Stability
Net Profit	850.64	671.67	427.54	537.26				
Balance Sheet (MB)					1. Strategic Plan 1 : Sustained Leadership			
Assets	7,647.35	7,136.06	7,061.57	7,326.15		✓	✓	✓
Liabilities	3,450.22	3,474.58	3,776.24	6,883.46	2. Strategic Plan 2 : Specialized Creation			
Shareholders' Equity	4,195.81	3,661.48	3,285.33	442.69		✓	✓	✓
Cash Flow (MB)					3. Strategic Plan 3 : Promoting the company's growth through expansion into related businesses and/or fostering collaboration within the group (Synergized Initiatives), alongside ongoing business operations to promote sustainable growth, including focusing on future businesses that emphasize technology and innovation (New S-Curve).			
Operating	886.45	931.51	1,702.62	14.63		✓	✓	✓
Investing	-659.16	-543.59	-545.98	-1,520.97	Governance Plan			
Financing	-264.18	-655.31	-754.06	1,607.09	1. Enhancing anti-corruption and fraud prevention efforts			
Financial Ratio					2. Enhancing the prevention of insider information			
EPS (Baht)	0.61	0.48	0.38	1.11	3. Enhancing governance of artificial intelligence applications			
GP Margin (%)	13.90	12.72	11.13	11.62	Climate Action Plan			
NP Margin (%)	6.68	5.02	3.48	4.13	1. Greenhouse gas inventory (GHG) plan			
D/E Ratio (Times)	0.82	0.95	1.15	15.55	2. Decarbonization			
ROE (%)	21.65	19.34	22.94	121.36				
ROA (%)	14.98	13.10	9.79	10.53				

Remark : This document has been prepared by the listed company for the purpose of disseminating corporate information to investors solely for their investment decision-making. The listed company does not provide any investment advice or recommendations regarding its securities. Investors are advised to conduct further research and consult with qualified professionals before making any investment decisions. The listed company shall not be held liable for any damages or losses arising from the use of information contained in this document under any circumstances. The listed company reserves the right to amend the information presented herein without prior notice. Reproduction, modification, or dissemination of this document or any part thereof is prohibited unless prior permission has been obtained from the listed company. For additional information, investors may refer to the reports or disclosures made available through the Office of the Securities and Exchange Commission and/or the Stock Exchange of Thailand.

Quarterly update

Section 1

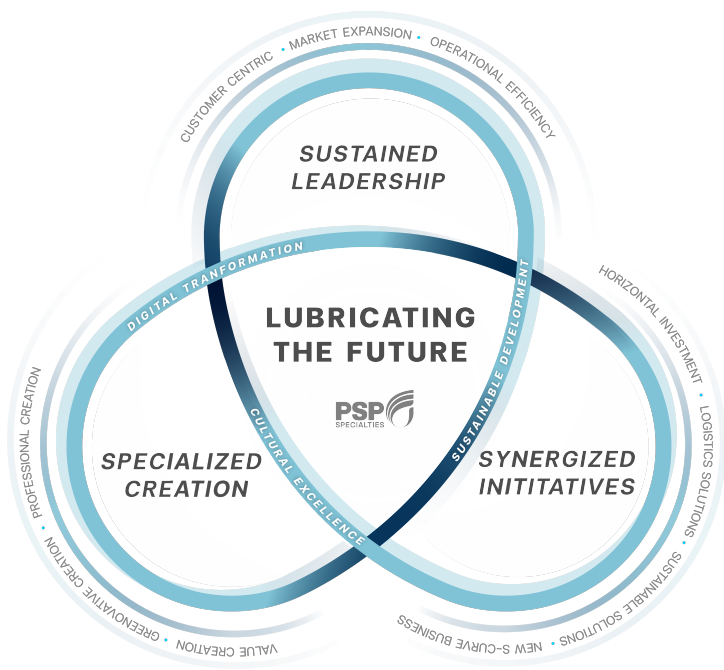
Business Plan

Quarterly update : Section 1 Business Plan

Target in 2028

Title	Target	Actual Result	
	2028	2025	6M/2026
Net Profit (Million Baht)	1,000.00	850.64	801.46

PSP focuses on delivering continuous New High performance while operating responsibly to create sustainable value for all stakeholders. In line with this commitment, the Company targets net profit growth to THB 1,000 million by 2028, driven by 3 Main Strategies.



- 1) **Sustained Leadership**, focusing on strengthening the Company's core businesses through a customer-centric approach, enhanced production efficiency, and effective supply chain management to accommodate continuously expanding customer demand.
- 2) **Specialized Creation**, leveraging research and development capabilities to expand specialized products and services with higher value-added offerings.
- 3) **Synergized Initiatives**, expanding complementary businesses through mergers and acquisitions and strategic investments, with a focus on core-related businesses, integrated logistics, environmental services, and New S-Curve businesses such as data center technology, digital platforms, and healthcare, to drive medium-and long-term growth.

Progress description

For the first six months of 2026, the Company reported Net Profit and Total Comprehensive Income Attributable to Owners of the Parent of THB 801.46 million, representing approximately 80.1% of its 2028 target of THB 1,000 million. This performance reflects the Company's ability to effectively manage its business operations and maintain profitability amid economic uncertainty and fluctuations in raw material prices. The result was supported by cost management initiatives, an increased contribution from value-added products, and the continued execution of the Company's growth strategy, including strengthening its core businesses, developing specialized products, and expanding investments in businesses that create synergies across the Group

Growth plan/Increase business value

Strategic Plan 1 : Sustained Leadership

The Company aims to strengthen its core businesses across its product portfolio, including lubricants, transformer oil, industrial oil, and rubber process oil, by adopting a customer-centric approach, enhancing production efficiency, and effectively managing its supply chain. These efforts are intended to support the continuously growing customer demand arising from the relocation of manufacturing bases into Thailand and the ASEAN region. In parallel, the Company plans to expand its international markets in order to build a well-balanced business portfolio and support sustainable profit growth over the long term.

Targets

• Corporate Financial Targets

Title	Target			Actual Result	
	2026	2027	2028	2025	6M/2026
Net Profit : Owners Of The Parent (MILLION BAHT)	900.00	950.00	1,000.00	850.64	801.46

• Other Targets

Title	Target			Actual Result	
	2026	2027	2028	2025	6M/2026
Increase the proportion of revenue from export sales.	-	-	30.00%	22.9%	16.8%

Progress description

For the first six months of 2026, revenue from international sales accounted for 16.8% of the Company’s total sales revenue, compared with 22.9% in the base year. The decline in this proportion was primarily attributable to stronger growth in domestic sales relative to international sales. Domestic sales volume increased by 4.5%, while domestic lubricant sales volume increased by 7.5%. Nevertheless, the Company continued to expand its international customer base and execute its market expansion strategy across the ASEAN region, while maintaining a strong existing customer base in overseas markets. Through continuous product development, enhanced marketing activities, and collaboration with business partners in target markets, the Company aims to support the long-term growth of international revenue and achieve its target of increasing the proportion of revenue from export sales to 30% by 2028 under its JUMP+ plan.

Strategic Initiative

Strategic Initiative : International Market Expansion The Company aims to increase the proportion of revenue from international sales from 22.9% in 2025 to 30.0% by 2028. This initiative leverages the Company’s strengths as a market leader and an independent manufacturer with strong expertise in lubricant and specialty products. The initiative focuses on expanding market presence in high-growth ASEAN markets driven by automotive and industrial investment, enhancing international sales and marketing capabilities, and developing products aligned with market needs and standards. These actions are intended to broaden customer access, diversify the revenue base, and support sustainable long-term profit growth.

Status ● On track		
Year	Expected Outcomes	Actual Result
2026	In 2026, the Company expects the proportion of revenue from international sales to increase from the base-year level, driven by the expansion of overseas marketing activities, greater access to new industrial customers, and the initial revenue recognition from target markets in the ASEAN region. As a result, the Company’s revenue structure is expected to become more diversified, while establishing a more stable and recurring revenue base from international markets.	During the first half of 2026, the Company successfully expanded its international customer base across ASEAN, Oceania, and Europe, while increasing marketing activities and reaching new industrial customer segments. These efforts enhanced the diversification of the Company’s customer base and expanded business opportunities in overseas markets. Although the proportion of export revenue in the current period was affected by stronger growth in domestic sales, the expansion of the Company’s international customer base represents an important driver for future overseas business opportunities. This development will serve as a key foundation for the continued long-term growth of international revenue and support the Company’s target of increasing the proportion of revenue from export sales to 30% by 2028.

Strategic Plan 2 : Specialized Creation

The Company aims to achieve quality-driven growth through the development and enhancement of a diversified portfolio of products and services tailored to the specific needs of niche customer segments and high-growth industries. This strategy leverages the Company’s core strengths in technical know-how, research and development (R&D) expertise, internationally recognized laboratory testing capabilities, and collaboration with strategic partners and relevant institutions to deliver high value-added products and solutions aligned with evolving industry trends, technological advancements, and customer requirements.

Under this strategy, the Company focuses on the development of products and services across **three key business groups**:

1. Value-Added Products Driven by Expertise and Innovation (Value Creation) – The Company focuses on developing value-added products by leveraging its R&D capabilities and deep industrial expertise to deliver specialized, application-specific solutions tailored to customer needs, enhancing differentiation and competitive advantage.

2. Environmentally Friendly Products and Solutions Aligned With Sustainability Principles (Greenovative Creation) – The Company develops and expands environmentally friendly products and solutions to address sustainability trends, clean energy adoption, and increasingly stringent environmental standards, balancing business growth with environmental and social responsibility.

3. Enhancing Professional Capabilities (Professional Creation) – The Company focuses on enhancing professional capabilities by leveraging the expertise of its personnel and professional infrastructure to support the delivery of high-quality products and services. This includes strengthening laboratory and R&D capabilities, as well as extending safety-related knowledge through training initiatives, to create added value and support sustainable long-term growth.

Targets

• Corporate Financial Targets

Title	Target			Actual Result	
	2026	2027	2028	2025	6M/2026
Net Profit : Owners Of The Parent (MILLION BAHT)	900.00	950.00	1,000.00	850.64	801.46

Progress description

During the first half of 2026, the Company continued to make progress in developing specialized products and solutions under its Specialized Creation strategy. Key developments included the pilot testing of EnPAT bio-based transformer oil in collaboration with Thailand’s electricity authorities, the advancement of immersion cooling fluid development for data center applications in partnership with global strategic partners, and the development of the Re-Refined Base Oil project to support circular economy principles. These initiatives reflect the Company’s continued efforts to leverage its research and development capabilities, create higher value-added products, and prepare for future business opportunities. The progress achieved is aligned with the Company’s long-term sustainable growth strategy and represents one of the key drivers supporting net profit growth from THB 850.64 million in 2025 to the JUMP+ target of THB 1,000 million by 2028.

Strategic Initiative

Strategic Initiative 1 : The development and promotion of EnPAT bio transformer oil, produced from Thai palm oil, to support the industry’s transition toward solutions that offer enhanced safety, greater environmental sustainability, and reduced greenhouse gas emissions. The EnPAT project is undertaken in collaboration with Global Green Chemical Public Company Limited (GGC), as the supplier of bio-based raw materials, and the National Science and Technology Development Agency (NSTDA), which supports research and development activities.

Status ● On track

Year	Expected Outcomes	Actual Result
2026	The company is currently conducting a pilot trial of EnPAT bio-based transformer oil in a real power system, in collaboration with the Metropolitan Electricity Authority (MEA) and the Provincial Electricity Authority (PEA). The trial aims to study performance, safety, and system-level suitability for practical operation. The results of this testing will be used as technical data to evaluate product performance, enhance confidence among electricity authorities, power system users, and related stakeholders, and serve as a foundational database to support the development of future application guidelines and relevant standards.	During the first half of 2026, the Company continued the pilot testing of EnPAT bio-based transformer oil in real power system applications in collaboration with the Metropolitan Electricity Authority (MEA) and the Provincial Electricity Authority (PEA). The objective of the project is to evaluate product performance, safety, and suitability for system-level operation. The data obtained from the testing process will be used to assess product performance, enhance confidence among users and relevant stakeholders, and support the development of future application guidelines and related standards.

Strategic Initiative 2 : The Re-Refined Base Oil initiative, conducted through Recycle Engineering Co., Ltd., involves processing used lubricating oil using scientific and technological refining methods to remove contaminants and enhance its quality to a level comparable to virgin base oil. The refined product can then be reused as base oil in the production process. The objective of this initiative is to reduce reliance on imported base oil, minimize waste generated from lubricant usage, and improve the efficiency of domestic resource utilization, in alignment with circular economy principles.

Status ● On track		
Year	Expected Outcomes	Actual Result
2026	The Company expects to complete comprehensive studies on market conditions, commercial feasibility, and relevant technologies for the Re-Refined Base Oil project through Recycle Engineering Co., Ltd., including the execution of a Memorandum of Understanding (MOU) with technology and equipment suppliers, as well as the application for the relevant factory operation license (Ror. Ngor. 106). The installation of machinery and production systems is expected to be completed by the end of the year, in preparation for the commencement of commercial operations in the following year.	During the first half of 2026, the Company made significant progress in advancing the Re-Refined Base Oil project in line with its development plan. The Board of Directors has approved the investment in the project, and the Company has completed the selection of the appropriate technology for implementation. The Company is currently preparing a Memorandum of Understanding (MOU) with used oil collectors and finalizing agreements with the technology provider. In addition, preparations are underway for obtaining the required factory licenses and installing the production facilities to support future commercial operations. The project remains on schedule and in line with the established timeline. The Company plans to commence commercial production through Recycle Engineering Co., Ltd. and gradually ramp up production capacity in subsequent phases. The project is expected to expand operational scale, increase the utilization of recycled raw materials, reduce dependence on imported base oil, and enhance the contribution of value-added products. These initiatives are expected to improve operational efficiency, strengthen supply chain resilience, and support the Company’s long-term sustainable growth.

Strategic Initiative 3 : Research and development of immersion cooling fluids for data centers to support the rapid growth of digital infrastructure, advanced data processing, and rising energy consumption. The Company has entered into a Memorandum of Understanding (MOU) with Shenzhen Eco Atlas Technology Co., Ltd. (Eco Atlas), a full-service data center solutions provider, and Evonik Specialty Chemicals (Shanghai) Co., Ltd. (Evonik), a leading global specialty chemicals manufacturer, to jointly develop high-efficiency, safe, and environmentally friendly cooling technologies. This collaboration leverages the core strengths of each partner: PSP's expertise in specialty fluids, Eco Atlas's data center technology and application capabilities, and Evonik's advanced chemical innovation and know-how. The project aligns with the Company's ESG-driven sustainable business strategy, contributing to reduced energy consumption, lower operating costs, and support for greenhouse gas emission reduction goals. In addition, it creates new business opportunities in future-oriented industries and strengthens the Company's strategic position within the long-term digital and energy industry value chain.

Status ● On track		
Year	Expected Outcomes	Actual Result
2026	The Company will focus on formulation development and laboratory-scale testing of immersion coolants, together with trials using actual equipment. This phase aims to assess thermal	During the first half of 2026, the Company continued to make progress in the development and testing of Immersion Cooling Fluids for Data Center applications. The project is currently in the

Year	Expected Outcomes	Actual Result
	performance, safety, material compatibility, and suitability for data center applications, establishing a foundation to support advanced computing and future digital infrastructure.	formulation development and laboratory-scale testing phase using actual equipment to evaluate thermal performance, safety, material compatibility, and suitability for Data Center applications. In addition, the Company has initiated discussions with Data Center operators regarding the potential adoption of the technology in future commercial applications. In the next phase, the Company plans to expand real-world testing activities while further strengthening collaboration with strategic partners to support future manufacturing and commercialization. The Company will also continue to assess market potential and business opportunities in Thailand and across the region to support broader adoption of the technology. These efforts are intended to address growing demand driven by Cloud Computing and AI, create new business opportunities, increase the contribution of value-added products, and support the Company’s long-term sustainable growth through enhanced energy efficiency and carbon reduction.

Strategic Plan 3 : Promoting the company's growth through expansion into related businesses and/or fostering collaboration within the group (Synergized Initiatives), alongside ongoing business operations to promote sustainable growth, including focusing on future businesses that emphasize technology and innovation (New S-Curve).

The Company is committed to fostering long-term growth by expanding into businesses related to its core operations, alongside the consideration of mergers and acquisitions (M&A) as well as strategic investments in other businesses. In parallel, the Company promotes collaboration within the Group to enhance the efficient sharing of resources and to integrate strengths in knowledge, technology, and expertise across business units. Such integration enhances competitiveness and strengthens the overall resilience of the Group’s business structure. Meanwhile, the Company places importance on future business development (New S-Curve), driven by technology and innovation. These include businesses related to sustainability, energy, digital technology, and modern infrastructure. The Company aims to create new business opportunities while exercising prudent risk management, in order to support sustainable long-term growth for both the Company and the Group.

Targets

• Corporate Financial Targets

Title	Target			Actual Result	
	2026	2027	2028	2025	6M/2026
Net Profit : Owners Of The Parent (MILLION BAHT)	900.00	950.00	1,000.00	850.64	801.46

Progress description

During the first half of 2026, the Company continued to execute its Synergized Initiatives strategy through investments in related businesses and future growth opportunities. Revenue contribution from new businesses increased significantly to THB 400.2 million from THB 65.8 million in the same period of the previous year, while the contribution to total revenue increased from 1.0% to 5.5%, reflecting the growing role of new businesses in supporting the Company’s growth. These developments have enabled the Company to diversify its revenue base beyond the traditional lubricant value chain, create additional growth opportunities across multiple business segments, and strengthen its long-term growth platform. By reducing reliance on any single business segment and increasing the contribution of businesses with future growth potential, these initiatives are expected to be one of the key drivers supporting the Company’s earnings growth and its target of achieving THB 1,000 million in net profit by 2028 under the Company’s JUMP+ plan.

Strategic Initiative

Strategic Initiative : To pursue mergers and acquisitions (M&A) and strategic collaboration with business partners, including joint venture arrangements, to create new business opportunities, diversify risks, and establish a more diversified and sustainable revenue base. The Company focuses on investments that can complement and leverage the Group’s core businesses, as well as selected New S-Curve businesses aligned with global industry trends. Key priorities include the realization of business synergies, efficient utilization of shared resources within the Group, and disciplined capital allocation, to support sustainable growth in the medium and long term.

Status ● On track

Year	Expected Outcomes	Actual Result
2026	The Company expands its business in accordance with its strategic plan through mergers and acquisitions and/or strategic investments with business partners, focusing on target industries that exhibit strong growth potential driven by global trends, such as data center technology, digital platforms, and healthcare-related businesses. These initiatives aim to establish a foundation for medium- and long-term growth, while initiating new revenue streams and strategic growth opportunities.	During the first half of 2026, the Company continued to execute its business expansion strategy through investments and acquisitions in related businesses with strong future growth potential. The Company increased its shareholding in WhatsEGG (Thailand) Co., Ltd., an E-Commerce platform provider for the automotive spare parts industry, from 30% to 75%, resulting in the company becoming a subsidiary of the Company. In addition, the Company completed acquired a 100% equity stake in TTU Holding Co., Ltd., which expanded its presence into the automotive ecosystem through tire distribution businesses and a nationwide service center network. These investments represent a strategic extension of the Company’s core business and create opportunities to enhance synergies across the Group. These investments reflect the Company’s commitment to creating new revenue streams, diversifying business risks, and establishing a strong foundation for long-term growth through businesses with future growth potential. They are expected to be among the key drivers supporting the Company’s earnings growth and its target of achieving THB 1,000 million in net profit by 2028 under the Company’s JUMP+ plan.

Quarterly update
Section 2
Governance Plan

Quarterly update : Section 2 Governance Plan

Accountability and Transparency Governance

Enhancing anti-corruption and fraud prevention efforts

The Company recognizes the importance of conducting its business in accordance with the principles of good corporate governance, with a strong commitment to integrity, transparency, accountability, a zero-tolerance approach toward all forms of corruption. In this regard, the Company continues to strengthen its anti-corruption framework and practices, with the objective of becoming a member of the Thailand Private Sector Collective Action Against Corruption (CAC). This commitment reflects the Company’s dedication to upholding ethical business conduct, fostering a robust corporate culture, and enhancing trust among all stakeholders, thereby supporting long-term sustainable growth

Targets

Title	Target			Actual Result	
	2026	2027	2028	Before Project Participation	6M/2026
The company has established an anti-corruption policy and practices.	In Progress	In Progress	Success	In Progress	In Progress
An anti-corruption and anti-bribery policy has been developed to comprehensively cover the organization's business operations,formally approved by the Board of Directors,and supported by clear and practical implementation guidelines	Success	Success	Success	In Progress	In Progress
The company conducts regular monitoring and evaluation of compliance with its anti-corruption and anti-bribery policy and procedures. Audit results are reported by internal auditors to the Board of Directors at least annually. In the event of any violations,corrective actions and preventive measures are clearly defined to prevent recurrence	-	In Progress	Success	Not Started	Not Started
The company conducts an annual review of its anti-corruption and anti-bribery policy and practices with the Board of Directors	In Progress	Success	Success	In Progress	In Progress
Achieve CAC certification from the Thai Institute of Directors (Thai IOD)	Not Started	Signatory	Certified	Not Started	Not Started
Implement and verify that all critical Tier 1 business partners have anti-corruption policies,and ensure that the company actively monitors and assesses business partners’ adherence to these policies	In Progress	In Progress	Success	-	The Company provided training for the Procurement function on risk

Title	Target			Actual Result	
	2026	2027	2028	Before Project Participation	6M/2026
					management and the Supplier Due Diligence Framework, and established a Working Team to develop procurement policies and practices.

Progress description

The Company is currently reviewing, revising, and enhancing its Anti-Corruption Policy and related guidelines to strengthen its corporate governance framework in line with its current business operations and to ensure consistent implementation across the Company. The revised policy and related guidelines are planned to be submitted to the Board of Directors for consideration and approval, with implementation expected within 2026. Following approval, the Company will communicate the updated requirements and conduct training for employees across the Group to ensure awareness and consistent compliance. In addition, the Company is preparing to conduct a gap analysis against the THAI CAC Self-Evaluation Checklist (71 Criteria) under the certification framework of the Thai Private Sector Collective Action Against Corruption (THAI CAC).

Strategic Initiative

Strategic Initiative 1 : The Company has undertaken a review and enhancement of its Anti-Corruption Policy, along with the establishment of related guidelines to ensure comprehensive coverage across all business activities. The revised policy and associated guidelines have been duly approved by the Board of Directors.

Status ● On track

Year	Expected Outcomes	Actual Result
2026	- The Anti-Corruption Policy and related guidelines have been approved by the Board of Directors. - The policy and guidelines have been formally implemented and communicated to employees at all levels.	The revised Anti-Corruption Policy and related guidelines are expected to be approved by the Board of Directors by the fourth quarter of 2026. Following approval, they will be officially implemented and communicated to employees at all levels across the Company to ensure awareness and consistent compliance.

Strategic Initiative 2 : The Company has declared its intention to participate in the Thailand Private Sector Collective Action Against Corruption (CAC) and has been certified as a CAC member by the Thai Institute of Directors Association (Thai IOD).

Status ● On track		
Year	Expected Outcomes	Actual Result
2026	- The Company has undertaken preparatory activities by studying and analyzing the 71-item self-assessment framework for developing an anti-corruption system, as prescribed by the Thai Institute of Directors Association (Thai IOD). - The Company has developed and enhanced its internal control systems and related documentation to support the application for certification under the Thailand Private Sector Collective Action Against Corruption (CAC). - The approved Anti-Corruption Policy and related guidelines have been communicated and training has been provided to employees at all levels.	The CAC Working Team has conducted a study and gap analysis based on the THAI IOD Self-Evaluation Checklist (71 Criteria) for the development of an anti-corruption system. The assessment serves as a basis for enhancing and strengthening the Company's internal control system and related documentation in preparation for applying for certification under the Thai Private Sector Collective Action Against Corruption (CAC).

Strategic Initiative 3 : The Company requires Critical Tier 1 suppliers that directly engage in business with the Company to establish anti-corruption policies, and regularly monitors and assesses their compliance with such policies.

Status ● On track		
Year	Expected Outcomes	Actual Result
2026	- The Company defines and establishes a registry of Critical Tier 1 suppliers based on procurement value, strategic importance, and risk exposure. - The Supplier Code of Conduct and related supplier requirements are developed and enhanced to cover anti-bribery, conflict of interest, gifts and hospitality, kickbacks, whistleblowing, and legal compliance. - Critical Tier 1 suppliers are required to acknowledge and formally commit to compliance with the Company’s requirements. - A Supplier Self-Assessment Questionnaire (SAQ) is developed, focusing on anti-corruption and anti-bribery practices. - Key performance indicators (KPIs) and a tracking system are established to monitor and record performance.	The Company conducted training for its Procurement function on the Supplier Due Diligence Framework to strengthen risk management and promote the selection of reliable, transparent, and ethical business partners. In addition, the Company established a Sustainable Supply Chain Management Working Team to develop sustainable procurement policies and practices, promote compliance with the Supplier Code of Conduct, implement ESG risk assessments, and strengthen anti-corruption measures throughout the value chain. These initiatives aim to establish a transparent, responsible, and sustainable business standard across the Company's supply chain.

Enhancing the prevention of insider information

The Company is committed to strengthening the prevention of misuse of inside information by enhancing its data governance framework to be more structured and clearly defined. In this regard, the Company plans to establish a Data Classification Policy to define levels of data criticality and to appropriately control access, use, and disclosure of information. Such measures will help mitigate risks associated with improper data usage, enhance transparency in business operations, and promote greater discipline and awareness among employees in responsibly handling sensitive information.

Targets

Title	Target			Actual Result	
	2026	2027	2028	Before Project Participation	6M/2026
The company has established a policy and procedures to prevent the misuse of insider information.	In Progress	In Progress	Success	Not Started	In Progress
A Board-approved written policy on insider information prevention has been clearly defined and implemented	-	Success	Success	Not Started	Not Started
A structured process is implemented to regularly monitor and review compliance with the insider trading prevention policy,with audits conducted at least annually.	-	-	Success	Not Started	Not Started
The implementation of the insider information prevention policy is reviewed and reported to the Board of Directors at least annually. If any violations are detected,corrective actions and preventive measures are clearly outlined to prevent recurrence	-	-	Success	Not Started	Not Started
The Company provides training to employees to raise awareness and requires directors, executives, and employees to acknowledge and formally confirm their compliance with the policy on the prevention of the misuse of inside information.	In Progress	Success	Success	-	The Company plans to deliver employee training and obtain policy sign-offs by late 2026.

Progress description

The Company has scheduled a review of the Policy on Prevention of Insider Information Misuse, together with training sessions and acknowledgment of the Policy by directors, executives, and employees, for the latter part of 2026.

Strategic Initiative

Strategic Initiative 1 : To develop a Data Classification Policy to strengthen measures for the prevention of the misuse of inside information.

Status ● On track

Year	Expected Outcomes	Actual Result
2026		Not started.

Strategic Initiative 2 : The Company provides training to employees to raise awareness and requires directors, executives, and employees to acknowledge and formally confirm their compliance with the policy on the prevention of the misuse of inside information.

Status ● On track		
Year	Expected Outcomes	Actual Result
2026	- The Company requires directors, executives, and employees to acknowledge and formally confirm their compliance with the policy, with a target of 100% completion, on an annual basis. - The Company provides training on the policy for the prevention of the misuse of inside information to employee. - The Company reviews policy at least annually.	The Company plans to review the relevant policy and provide employee training to raise awareness and require personnel to acknowledge the Policy in the late fourth quarter of 2026.

Governance of Risk and Management Compliance

Enhancing governance of artificial intelligence applications

The Company has established an approach to develop AI Governance policies and guidelines to define a clear framework for AI utilization, risk management, and the roles and responsibilities of relevant parties. This initiative is intended to mitigate risks arising from the inappropriate use of AI, including those related to data, privacy, and potentially biased decision-making, while enhancing stakeholder confidence. Furthermore, this initiative serves as a fundamental foundation for supporting the effective use of AI to strengthen business capabilities, alongside appropriate governance, over the long term.

Targets

Title	Target			Actual Result	
	2026	2027	2028	Before Project Participation	6M/2026
The company has established policies and guidelines for the use of artificial intelligence (AI).	In Progress	In Progress	Success	Not Started	In Progress
Establish roles and revise the charters of the Board,its subcommittees,or designated personnel responsible for governing AI adoption in the organization.	-	In Progress	Success	Not Started	Not Started
Formulate clear and documented policies and procedures with appropriate approval.	-	In Progress	Success	Not Started	Not Started
All involved employees have been trained and communicated about AI governance.	-	In Progress	Success	Not Started	Not Started
Report to the Board of Directors on the review and results of our responsible use of artificial intelligence.	-	-	Success	-	Not Started

Progress description

The Company previously established measures governing the use of Artificial Intelligence (AI) to provide an overarching framework and guidelines for the use of AI within the organization. However, in light of the rapid advancement of AI technology and the increasing adoption of AI in business operations, the Company recognizes the importance of establishing clear, comprehensive, and appropriate governance principles and guidelines that are aligned with current and future usage contexts.

Accordingly, in late 2026, the Company plans to elevate the existing measures into an “Artificial Intelligence (AI) Governance Policy” to enhance the effectiveness of governance and enforcement, and to promote consistent practices across the organization. The Policy will establish an appropriate and responsible framework for the use of AI, with due consideration given to risk management, information security, personal data protection, and compliance with applicable laws and regulations. This initiative is intended to support the anticipated growth in the use of AI technologies and to facilitate their effective, responsible, and sustainable application in the Company’s business operations.

Strategic Initiative

Strategic Initiative 1 : The Company has established policies and guidelines governing the use of artificial intelligence

Status ● On track

Year	Expected Outcomes	Actual Result
2026		Not started

Strategic Initiative 2 : Report to the Board of Directors on the review and results of our responsible use of artificial intelligence.

Status ● On track

Year	Expected Outcomes	Actual Result
2026		Not started.

Quarterly update
Section 3
Climate Plan

Quarterly update : Section 3 Climate Plan

Greenhouse gas inventory (GHG) plan

The Company has published a Greenhouse Gas (GHG) emissions report

URL Link to the Document : Year of the Report 2026
<https://www.psp.co.th/en/investor-relations/document/annual-reports>



- Preparation of Carbon Footprint for Organization (CFO) in accordance with TGO and ISO 14064-1 standards.
- Preparation of Carbon Footprint for Product (CFP) in accordance with TGO standards.

Targets

Greenhouse Gas (GHG) Emissions Reduction Targets

- Achieve Carbon Neutrality by 2050.
- Achieve Net Zero Emissions by 2050.

Title	Target			Actual Result
	2026	2027	2028	6M/2026
GHG inventory report, GHG verification and disclosure (specific to Scope 1 and Scope 2 emissions)	Success	Success	Success	In Progress
Preparation of the organization’s Carbon Footprint (CFO) to assess greenhouse gas (GHG) emissions from the company’s operations, covering Scope 1 and Scope 2, as well as relevant Scope 3 emissions, in accordance with the guidelines of the Thailand Greenhouse Gas Management Organization (TGO) and aligned with ISO 14064-1 standards.	Completed	Completed	Completed	The Company completed the preparation and third-party verification of its Corporate Carbon Footprint (CFO) report for the 2025 reporting year. The Company also initiated the preparation of its greenhouse gas inventory for the 2026 reporting year by conducting a kick-off meeting and providing introductory

Title	Target			Actual Result
	2026	2027	2028	6M/2026
				training to relevant departments to enhance understanding of the Corporate Carbon Footprint assessment process. In addition, the Company conducted an analysis and identification of greenhouse gas emission sources associated with its operations in order to define the assessment boundary and determine the data required to comprehensively cover significant emission sources. The Company also developed data collection templates covering Scope 1, Scope 2, and Scope 3 emissions and has commenced the ongoing collection of activity data for the preparation of its 2026 greenhouse gas inventory. These efforts will support the effective management of

Title	Target			Actual Result
	2026	2027	2028	6M/2026
				greenhouse gas emissions and the development of long-term climate change mitigation strategies for the Company.
Assessment of the Carbon Footprint of Products (CFP) to analyze greenhouse gas (GHG) emissions throughout the product life cycle, in accordance with the guidelines of the Thailand Greenhouse Gas Management Organization (TGO).	-	In progress	Completed	The implementation plan is currently under development.

Progress description

The Company has completed the preparation and verification of its Corporate Carbon Footprint (CFO) assessment report for the 2025 reporting year and has commenced the assessment process for the 2026 reporting year. A Kick-Off Meeting and introductory training sessions on Corporate Carbon Footprint assessment were conducted to enhance understanding among relevant departments. In addition, the Company has analyzed and identified greenhouse gas emission sources associated with its operations in order to define the assessment boundary and determine the data required to comprehensively cover significant emission sources. The Company has also developed data collection templates covering all three scopes of greenhouse gas emissions and has been continuously collecting relevant activity data for the 2026 reporting year up to the present. The collected information will be used to support the assessment process and the preparation of the Corporate Carbon Footprint report.

Strategic Initiative

- Preparation of Carbon Footprint for Organization (CFO) in accordance with TGO and ISO 14064-1 standards.
- Preparation of Carbon Footprint for Product (CFP) in accordance with TGO standards.

Strategic Initiative 1 : Preparation of the organization’s Carbon Footprint (CFO) to assess greenhouse gas (GHG) emissions from the company’s operations, covering Scope 1 and Scope 2, as well as relevant Scope 3 emissions, in accordance with the guidelines of the Thailand Greenhouse Gas Management Organization (TGO) and aligned with ISO 14064-1 standards.

Status ● On track

Year	Expected Outcomes	Actual Result
2026	• The organization has obtained a greenhouse gas emissions database that covers operational boundaries as defined in contractual documents and includes all relevant Scope 3 emissions.	The Company has completed the preparation and verification of its Corporate Carbon Footprint (CFO) report for the 2025 reporting year and has commenced the preparation of its greenhouse gas inventory for the 2026 reporting year. A Kick-Off Meeting and introductory training sessions on Corporate Carbon Footprint assessment were conducted for relevant departments to enhance their understanding of the assessment process. In addition, the Company analyzed and identified greenhouse gas emission sources associated with its operations in order to define the assessment boundary and determine the data required to

Year	Expected Outcomes	Actual Result
		comprehensively cover significant emission sources. The Company also developed data collection templates covering Scope 1, Scope 2, and relevant Scope 3 emissions and has continuously collected activity data related to greenhouse gas emissions for the 2026 reporting year up to the present. These efforts will support the development of a comprehensive corporate greenhouse gas emissions database covering the Company’s operational boundaries and significant emission sources in accordance with the established objectives.

Strategic Initiative 2 : Assessment of the Carbon Footprint of Products (CFP) to analyze greenhouse gas (GHG) emissions throughout the product life cycle, in accordance with the guidelines of the Thailand Greenhouse Gas Management Organization (TGO).

Status ● On track

Year	Expected Outcomes	Actual Result
2026	The organization has studied the assessment boundaries and collected data on raw materials, production processes, and product transportation.	The implementation plan is currently under development.

Remark : • Preparation of Carbon Footprint for Organization (CFO) in accordance with TGO and ISO 14064-1 standards • Preparation of Carbon Footprint for Product (CFP) in accordance with TGO standards

Decarbonization

The Company has established its decarbonization plan in alignment with its sustainable business development direction, with reference to the key material topics of GHG Emissions, Energy Management, Supply Chain Management, and Innovation and Process Development. The plan focuses on enhancing energy efficiency in production processes, applying digital systems and automation to improve operational efficiency, increasing the share of clean energy, and advancing supply chain development together with the development of low-carbon products. These efforts are intended to systematically reduce greenhouse gas emissions from both the Company’s direct operations and across its value chain. This approach is consistent with the Company’s sustainability direction, which places importance on reducing greenhouse gas emissions throughout the value chain, leveraging technology and data analytics to improve efficiency, and strengthening supply chain practices in line with ESG principles.

Strategic Initiative 1: Digitalized Production Efficiency and Energy Management Program.

Strategic Initiative 2: Value Chain Decarbonization and Low-carbon Product Development Program.

Targets

Greenhouse Gas (GHG) Emissions Reduction Targets

- Achieve Carbon Neutrality by 2050.
- Achieve Net Zero Emissions by 2050.

Title	GHG emissions in the base year (tCO ₂ e)	Target for reducing GHG emissions compared with the base year (% Reduction)			Actual Greenhouse Gas Emission (% Reduction)
	2024	2026	2027	2028	6M/2026
Greenhouse gas emission reduction volume	220,725	-6%	-10%	-13%	In progress

Remark : Greenhouse Gas (GHG) Emissions Reduction Targets: • Achieve Carbon Neutrality by 2050 • Achieve Net Zero Emissions by 2050

Progress description

The Carbon Footprint for Organization (CFO) verification for 2025 data has been completed, with total greenhouse gas emissions of 210,729 tCO2e, representing a decrease of approximately 4.53% compared with the 2024 base year. For 2026 data, the organization is currently in the process of collecting activity data and conducting the CFO assessment.

Strategic Initiative

Key Initiative 1: Digitalized Production Efficiency and Energy Management Program

Key Initiative 2: Value Chain Decarbonization and Low-carbon Product Development Program

Strategic Initiative 1 : Key Strategic Initiative 1: Digitalized Production Efficiency and Energy Management Program

Status ● On track

Year	Expected Outcomes	Actual Result
2026	Establish an energy and greenhouse gas emissions database for significant production processes and initiate the deployment of digital systems and automation to monitor, analyze, and improve energy performance across production lines, with the aim of reducing energy losses and enhancing operational efficiency.	Currently developing a database of energy consumption and greenhouse gas emissions from significant production processes, together with the collection and analysis of relevant data. This work is intended to prepare for the application of digital and automation systems to monitor energy consumption, analyze energy performance, and support the reduction of energy losses in production processes.

Strategic Initiative 2 : Key Strategic Initiative 2: Value Chain Decarbonization and Low-carbon Product Development Program

Status ● On track

Year	Expected Outcomes	Actual Result
2026	Define the Company’s value chain greenhouse gas reduction approach by initiating the collection of data from significant suppliers, raw materials, logistics activities, and products, while also establishing ESG-related criteria and identifying opportunities for the development of more environmentally friendly products and materials.	Currently in progress, with the collection of relevant data on suppliers, raw materials, transportation, and significant products underway. The data will serve as a basis for analyzing greenhouse gas emissions across the value chain, supporting the development of ESG guidelines, and identifying opportunities to develop more environmentally friendly raw materials and products.

Remark : These strategic initiatives are aligned with the Company’s sustainability direction in the areas of Innovation and Process Development, Energy Management, Procurement Practice and Supply Chain Management, as well as product development initiatives designed to address evolving sustainability-related market trends.

Quarterly update
Attachment

Quarterly update : Attachment

JUMP+ Plan

URL Link to the Document : https://jumpplusmedia-setlink.setgroup.or.th/planSubmission/PSP0_JUMP%2B_Plan_Year_2026-2028_EN.pdf

