



Quarterly update in second quarter of 2026

JUMP+ Plan

Year 2026 - 2028



TBN Corporation Public Company Limited

(TBN)

at 30 June 2026

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TBN Corporation Public Company Limited

mai	CG Report :
Technology	SET ESG Ratings: A
	Anti-Corruption Certification (CAC): Yes

Business Type

A comprehensive Intelligent Digital Solutions Provider, offering consulting services in digital transformation and developing customized solutions tailored to client needs, primarily using AI-assisted Mendix low-code technology. The company also offers a range of AI solutions, including Generative AI and AI Communications Platforms, as well as Debt Collection Systems and Cybersecurity solutions.

Financial Statement				
Year	2025	2024	2023	2022
Income Statement (MB)				
Revenues	382.62	349.30	442.48	362.06
Expenses	355.25	321.18	348.29	315.56
Net Profit	19.79	22.01	74.22	37.19
Balance Sheet (MB)				
Assets	707.30	686.35	686.92	270.59
Liabilities	196.76	174.42	181.86	193.85
Shareholders' Equity	509.00	510.36	503.73	73.54
Cash Flow (MB)				
Operating	84.98	24.60	48.14	12.85
Investing	-141.86	-71.53	-101.32	-19.88
Financing	-27.20	-23.18	328.41	-9.46
Financial Ratio				
EPS (Baht)	0.20	0.22	0.84	0.50
GP Margin (%)	24.53	25.47	35.41	28.40
NP Margin (%)	5.16	6.37	17.20	9.82
D/E Ratio (Times)	0.39	0.34	0.36	2.53
ROE (%)	3.88	4.34	25.72	50.57
ROA (%)	3.79	4.09	19.68	17.18

JUMP+ Plan			
Business Plan			
Target in 2028			
Net Profit	70.00 Million Baht		
Strategic Plan	Growth	Profitability & Efficiency	Stability
1. Strategic Plan 1 : Own products and proprietary solutions: Develop the Company's products and services	✓	✓	
2. Strategic Plan 2 : Internal Process Re-engineering: Restructuring, streamlining processes , and enhancing operational efficiency		✓	
3. Strategic Plan 3 : Inorganic Growth: Expansion through mergers and acquisitions (M&A) or joint ventures (JV) with strategic partners	✓		
Governance Plan			
1. Enhancing anti-corruption and fraud prevention efforts			
2. Enhancing whistleblowing mechanisms			
3. Enhancing governance of information security			
Climate Action Plan			
1. Greenhouse gas inventory (GHG) plan			
2. Decarbonization			

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Quarterly update

Section 1

Business Plan

Quarterly update : Section 1 Business Plan

Target in 2028

Title	Target	Actual Result	
	2028	2025	6M/2026
Net Profit (Million Baht)	70.00	19.79	(19.07)

The Company is committed to driving sustainable growth by developing its own products and innovations, expanding business opportunities through strategic partnerships, and enhancing operational efficiency to strengthen its competitiveness as a provider of innovative, business-driven solutions.

Growth plan/Increase business value

Strategic Plan 1 : Own products and proprietary solutions: Develop the Company's products and services

The Company is committed to transforming its role from a system integrator into an owner and provider of its own products and services, in order to build a fully integrated and sustainable business ecosystem that enhances its long-term competitiveness. This approach leverages the experience and expertise the Company has accumulated through the development of various digital solutions, and channels them into the creation of proprietary products and services. These proprietary offerings are intended to generate recurring income, strengthen the Company's business domain knowledge across different industries, and support future expansion into new markets, including corporate customers and strategic partners.

Targets

• Corporate Financial Targets

Title	Target			Actual Result	
	2026	2027	2028	2025	6M/2026
Revenue Growth (%) YoY Growth Rate	First Revenue Year	20-30%	40-50%	9.54	-
Gross Profit Margin (%)	First Revenue Year	40-50%	40-50%	24.53	-

Strategic Initiative

Strategic Initiative 1 : Year 2026 (Product Development & Market Launch) (1) Conduct comprehensive market needs exploration, covering both products and services, to analyze user demand trends and identify business opportunities for new product development. (2) Integrate and leverage accumulated knowledge and technologies to develop a prototype platform. (3) Develop sales and marketing enablement tools, and provide training for the sales team to build a thorough understanding of the Company's products and services. (4) Officially introduce and present the products to target corporate customers.

Status ● On track

Year	Expected Outcomes	Actual Result
2026	- Gain in-depth insights into market trends, user requirements, and corporate client behavior. - Identify business opportunities and market gaps that can be strategically leveraged for the development of new products or services. - Obtain a prototype platform that seamlessly integrates existing organizational knowledge and technologies, serving as a robust foundation ready for commercial product development. - Successfully establish and deploy sales tools to support business operations. - Equip the sales team with comprehensive knowledge and understanding of the products and services, enabling them to effectively communicate the value proposition, thereby enhancing their confidence and readiness for market expansion. - Generate initial brand awareness and interest among target corporate clients, create opportunities for successful deal closures, and establish a solid foundation for future revenue streams from new products.	As of June 30, 2026, the company was in the process of developing a Non-Performing Loan (NPL) management product, with a scheduled product launch in September 2026. Currently, in August 2026, the company has successfully secured client projects for this product and expects to start recognizing revenue within the fourth quarter of 2026.

Strategic Initiative 2 : Year 2027 (Expand Product Portfolio): Build upon existing knowledge and technologies from current products to develop new products and/or services, focusing on creating solutions that align with market directions and effectively address the needs of corporate customers.

Status ● On track

Year	Expected Outcomes	Actual Result
2026		Status: Not yet started

Strategic Plan 2 : Internal Process Re-engineering: Restructuring, streamlining processes, and enhancing operational efficiency

The Company is committed to enhancing the efficiency and effectiveness of its internal operations through three key initiatives: organizational restructuring (Re-organization), process improvement, and performance enhancement. These initiatives are designed to align the organization with the Company's future business growth trajectory.

In addition, the Company places strong emphasis on optimizing its organizational structure to better reflect the nature of its operations and to address siloed ways of working. The Company will implement a revised organizational structure and adjust work assignment processes to ensure a more balanced distribution of workload across teams, thereby improving overall employee productivity and performance.

Targets

• Corporate Financial Targets

Title	Target			Actual Result	
	2026	2027	2028	2025	6M/2026
EBIT Margin (%)	5-7%	8-12%	13-18%	6.90	-11.52%

Strategic Initiative

Strategic Initiative : Year 2026 (Organization Restructuring & Process Optimization) (1) Analyze and design a new organizational structure (Organization Design), identifying duplicated roles and workforce gaps (Workforce Gap). (2) Develop recommendations for restructuring work in line with Agile Organization principles. (3) Adjust the organizational structure based on the results of the restructuring. (4) Design new cross-functional work processes. (5) Implement dashboards to monitor performance at both team and individual levels. (6) Refine work assignments each quarter based on operational data. (7) Develop reskilling and upskilling programs for employees to support cross-functional work.

Status ● On track

Year	Expected Outcomes	Actual Result
2026	• A clear new organizational structure is established, reducing role redundancies and appropriately closing workforce gaps, thereby enabling more efficient utilization of human resources in alignment with the corporate strategy. • The restructuring enhances organizational agility and enables faster response to change. • Cross-functional work processes are implemented, reducing duplicated steps and strengthening collaboration between departments. • Dashboards are implemented to monitor performance at both team and individual levels in real time or by evaluation cycle. • Management can leverage analytical data for planning and resource allocation, ensuring that task assignment and quarterly target adjustments are appropriate and aligned with employees' workloads and capabilities. • Employees are reskilled/upskilled to support cross-functional work (Cross-functional Skills), thereby reducing the risk associated with shortages of specialized skills.	The company completed the Organization Restructuring & Process Optimization plan in the first quarter of 2026. However, the EBIT margin, which is the key performance indicator (KPI) of this plan, has not yet clearly reflected the expected outcome during the first half of 2026. This is due to impacts from other operational factors, particularly a decline in revenue. Consequently, the company is continuously monitoring the effects of the restructuring and cost efficiency measures, and expects the positive impacts to gradually materialize in the upcoming periods.

Strategic Plan 3 : Inorganic Growth: Expansion through mergers and acquisitions (M&A) or joint ventures (JV) with strategic partners

The Company aims to pursue growth in the form of inorganic expansion through mergers and acquisitions (M&A) or strategic joint ventures (JV) with partners in adjacent industries that can enhance and create synergies for TBN's business. This approach is intended to strengthen TBN's competitiveness in terms of products, innovation, and strategic market expansion within the region.

Targets

• Corporate Financial Targets

Title	Target			Actual Result	
	2026	2027	2028	2025	6M/2026
Net Profit Growth (%) YoY Growth Rate	-	First Revenue Year	10-20%	-10.11	-

Strategic Initiative

Strategic Initiative 1 : Year 2026: Pipeline Building & Deal Execution (1) Develop a database of potential target companies (Target Universe) and prepare a preliminary shortlist of 1–3 companies that are aligned with TBN's strategy, together with preparing periodic reports to monitor market trends and attractive deals (Market/Deal Watch). (2) Select suitable target companies to proceed to negotiation and in-depth assessment (Due Diligence), and appoint key financial, legal, and tax advisors to develop a valuation plan and Synergy Framework.

Status ● On track

Year	Expected Outcomes	Actual Result
2026	- Obtain a comprehensive and structured database of potential target companies (Target Universe) that is aligned with TBN's strategy, and shortlist 1-3 high-potential companies with strong strategic fit. In addition, have a Market/Deal Watch report in place to continuously monitor market trends, investment opportunities, and attractive deals. - Be able to select target companies that are ready to enter into formal negotiations, supported by a clear work plan and timeline for the assessment process, and to appoint lead financial, legal, and tax advisors to support a comprehensive due diligence review. - Be able to prepare a valuation plan that reflects the targets' growth potential and risk profile, and to develop a Synergy Framework to analyze the strategic, financial, and operational benefits following the acquisition. - Reduce investment risk through a systematic analytical process and increase the likelihood of deal success and value creation for the Company.	As of June 30, 2026, the company has not yet reached any concrete conclusions regarding mergers and acquisitions (M&A). Nevertheless, the company continues to hold discussions with business partners to study and evaluate potential opportunities for forming suitable business alliances. At present, there are no binding conclusions or agreements in place.

Strategic Initiative 2 : Year 2027: Signing, Closing & Integration (1) Complete the business transfer transaction (Signing & Closing) and commence implementation of the post-acquisition integration plan, with KPIs defined to systematically monitor revenue and cost synergies on a quarterly basis.



Status ● On track

Year	Expected Outcomes	Actual Result
2026		Status: Not yet started

Quarterly update
Section 2
Governance Plan

Quarterly update : Section 2 Governance Plan

Accountability and Transparency Governance

Enhancing anti-corruption and fraud prevention efforts

Under the Jump+ project, the Company has established a plan to enhance its anticorruption governance standards to cover key business partners that conduct business directly with the Company (Critical Tier 1). The plan aims to strengthen control mechanisms and risk management across the supply chain, ensuring that business operations are conducted with transparency, good corporate governance, and in compliance with applicable laws and regulations.

Accordingly, the Company plans to elevate its anticorruption practices by requiring all key business partners (Critical Tier 1) to have a written AntiBribery and Corruption (ABAC) Policy. This policy must, at a minimum, address the following key areas: giving or receiving bribes; gifts, hospitality, and entertainment; management of conflicts of interest; political contributions or support; and whistleblowing mechanisms. The policy must also set out clear, practical, and auditable procedures.

In addition, the Company will develop and implement an annual assessment to identify and evaluate corruption - related risks of its business partners. This assessment will serve as a tool for screening and determining the level of legal and regulatory risk, as well as potential reputational risk, arising from the operations of such partners. The assessment results will be used to support decisions on the selection, ongoing monitoring, and periodic review of business relationships. The implementation of this plan is intended to reduce the Company’s legal, compliance, and reputational risks, while fostering a transparent business ecosystem with consistent standards and sustainable growth across the entire supply chain.

Targets

To enhance anticorruption governance standards across the entire supply chain to cover key business partners (Critical Tier 1) by requiring them to establish a clear written anticorruption policy and to conduct an annual corruption risk assessment. This initiative is intended to strengthen transparency, reduce the Company’s legal and reputational risks, and promote a business ecosystem founded on good corporate governance and sustainable growth for all parties.

Title	Target			Actual Result	
	2026	2027	2028	Before Project Participation	6M/2026
The company has established an anti-corruption policy and practices.	-	-	-	Complete	In Progress
An anti-corruption and anti-bribery policy has been developed to comprehensively cover the organization's business operations,formally approved by the Board of Directors,and supported by clear and practical implementation guidelines	-	-	-	Complete	Success
The company conducts regular monitoring and evaluation of compliance with its anti-corruption and anti-bribery policy and procedures. Audit results are reported by internal auditors to the Board of Directors at least annually. In the event of any violations,corrective actions and preventive measures are clearly defined to prevent recurrence	-	-	-	Complete	Success

Title	Target			Actual Result	
	2026	2027	2028	Before Project Participation	6M/2026
The company conducts an annual review of its anti-corruption and anti-bribery policy and practices with the Board of Directors	-	-	-	Complete	In Progress
Achieve CAC certification from the Thai Institute of Directors (Thai IOD)	-	-	-	Certified	Certified
Implement and verify that all critical Tier 1 business partners have anti-corruption policies,and ensure that the company actively monitors and assesses business partners’ adherence to these policies	Initiated	In progress	Completed	-	Initiated

Strategic Initiative

Strategic Initiative 1 : Year 2026: Initiation Phase (1) Define anti corruption standards and practical guidelines for key business partners (Critical Tier 1). (2) Develop a Policy Framework and set out minimum requirements that all key partners must comply with. (3) Develop a corruption risk assessment tool for business partners, including clear processes and procedures for systematic assessment.

Status ● On track		
Year	Expected Outcomes	Actual Result
2026	- A clear, standardized policy framework and risk assessment tools are established. - Key business partners are informed of the requirements and begin developing their policies in line with the prescribed criteria.	Status: In progress Currently developing the policy framework and risk assessment tools to align with the established anti-corruption standards and guidelines for Critical Tier 1 partners.

Strategic Initiative 2 : Year 2027: Implementation Phase (1) Conduct corruption risk assessments for key business partners in a systematic manner, using the assessment tools or questionnaires developed. (2) Monitor and review the alignment of partners’ policies and practices with the established framework, and provide notifications and guidance to partners in formulating or refining their policies. (3) Integrate the assessment results into the processes for partner selection, engagement, and ongoing performance evaluation.

Status ● On track		
Year	Expected Outcomes	Actual Result
2026		Status: Not yet started Currently focusing on Key Initiative 1 for 2026. Upon its completion, we will proceed with Key Initiative 2 to conduct corruption risk assessments for critical partners, following the process established in Key Initiative 1.

Strategic Initiative 3 : Year 2028: Full Implementation & Integration Phase (1) Complete the assessment and monitoring of key business partners in line with the established plan. (2) Refine and institutionalize the processes as an integral part of the Company’s corporate governance and enterprise risk management systems. (3) Summarize implementation results and evaluate the overall effectiveness of the program.

Status ● On track		
Year	Expected Outcomes	Actual Result
2026		Status: Not yet started

Enhancing whistleblowing mechanisms

The Company aims to enhance its complaint and whistleblowing handling process to be systematic, transparent, and auditable by clearly defining procedures, timelines, and responsibilities. In parallel, the Company will strengthen the complaint management mechanism to improve operational quality, shorten processing time, and promote a corporate culture that upholds good corporate governance principles.

Targets

To establish an accessible complaint and whistleblowing system that provides appropriate protection for whistleblowers and enables investigations to be conducted in a timely, fair, and transparent manner. The objective is to significantly reduce the time required to handle complaints and to build confidence among all stakeholder groups.

Title	Target			Actual Result	
	2026	2027	2028	Before Project Participation	6M/2026
The company has established a whistleblowing policy and procedures for reporting misconduct.	-	-	-	Complete	In Progress
The company has established a formal,written whistleblowing policy and procedures,which have been approved by the Board of Directors	-	-	-	Complete	Success
Appointment of an impartial recipient for whistleblowing reports.	-	-	-	Complete	Success
All complaints are thoroughly investigated,and outcomes are reported to the Board in a timely manner,with appropriate corrective and preventive actions in cases of confirmed misconduct to avoid recurrence.	-	-	-	Complete	Success
The whistleblowing policy and procedures reviewed by the Board of Directors at least annually.	-	-	-	Complete	In Progress
Reduce the complaint resolution time.	Complete	-	-	-	-

Strategic Initiative

Strategic Initiative : Year 2025: Update the Whistleblowing Policy by establishing a more efficient timeframe for handling complaints (measured from the date of receiving the report to the date of communicating the final resolution to the whistleblower). This initiative includes: (1) Reducing the average time for fact-finding investigations upon receipt of a complaint from 30 days to 15 days; and (2) Reducing the average time for notifying the whistleblower of the resolution or actions taken from 15 days to 7 days. Furthermore, communicate and disseminate the revised policy to employees and relevant stakeholders to ensure consistent understanding and compliance across the organization

Year 2026: Completion and Continuous Process Enhancement (1) Improve and further develop the complaint and whistleblowing system to cover the entire organization, support multiple reporting channels, and appropriately protect confidentiality, security, and anonymity of whistleblowers. (2) Define clear procedures for intake, assessment, investigation, and reporting of cases, with designated responsible parties for each step, to ensure the process is transparent, auditable, and fair. (3) Continuously monitor and evaluate the effectiveness of the process and enhance it in line with good corporate governance principles, applicable laws, and relevant regulations. (4) Prepare statistical reports on whistleblowing cases, covering types of complaints, processing time, and investigation outcomes, for submission to senior management and/or the Audit Committee and/or the Board of Directors on a quarterly basis, or immediately in cases of significant or urgent matters. (5) Disclose relevant information at an appropriate level in the annual report or sustainability report to promote transparency, accountability, and stakeholder confidence.

Status ● On track

Year	Expected Outcomes	Actual Result
2026	• An organization wide complaint and whistleblowing system is in place, supporting multiple reporting channels and providing appropriate measures for confidentiality and whistleblower protection. • The average investigation time is consistently maintained at no more than 15 days, and the average notification time for communicating results at no more than 7 days, in line with the standards prescribed in the revised Whistleblowing Policy (2025). • A monitoring and evaluation mechanism for process effectiveness is established, with ongoing improvements to ensure alignment with good corporate governance principles, applicable laws, and relevant regulations. • Regular statistical reports on whistleblowing, including types of complaints, processing time, and investigation outcomes, are submitted to senior management and/or the Audit Committee and/or the Board of Directors on a quarterly basis, or immediately when significant issues arise. • Relevant information is disclosed in the annual report or sustainability report at an appropriate level, thereby enhancing transparency and strengthening stakeholder confidence.	Status: Completed • An organization wide complaint and whistleblowing system is in place, supporting multiple reporting channels and providing appropriate measures for confidentiality and whistleblower protection. • The average investigation time is consistently maintained at no more than 15 days, and the average notification time for communicating results at no more than 7 days, in line with the standards prescribed in the revised Whistleblowing Policy (2025). • A monitoring and evaluation mechanism for process effectiveness is established, with ongoing improvements to ensure alignment with good corporate governance principles, applicable laws, and relevant regulations. • Regular statistical reports on whistleblowing, including types of complaints, processing time, and investigation outcomes, are submitted to senior management and/or the Audit Committee and/or the Board of Directors on a quarterly basis, or immediately when significant issues arise. • Relevant information is disclosed in the annual report or sustainability report at an appropriate level, thereby enhancing transparency and strengthening stakeholder confidence.

Governance of Risk and Management Compliance

Enhancing governance of information security

The Company will implement penetration testing for critical information systems and infrastructure, to be performed by independent external experts. Summary reports on identified vulnerabilities and corresponding remediation plans will be prepared and submitted to senior management, in order to strengthen cybersecurity governance in a rigorous and systematic manner.

Targets

To enhance the Company’s cybersecurity standards in line with increasing business risks by ensuring that cybersecurity testing is conducted at least once a year. This will support the Company’s planned business growth and strengthen confidence in its products and services.

Title	Target			Actual Result	
	2026	2027	2028	Before Project Participation	6M/2026
The company has established policies and guidelines for information security governance.	-	-	-	Complete	In Progress
The company has developed a clear,documented IT security policy and guidelines,which have been approved by the Board of Directors.	-	-	-	Complete	Success
Information cybersecurity undergoes evaluation by an independent external auditor,accompanied by clear and actionable improvement and development strategies	-	-	-	Complete	In Progress
All employees undergo training,communication,and understanding assessments to enhance awareness of IT security.	-	-	-	Complete	Success
Conduct cybersecurity penetration testing at least once every three years.	In progress	Completed and commenced cybersecurity testing to be conducted at least once a year	Conduct cybersecurity testing at least once a year	-	In Progress

Strategic Initiative

Strategic Initiative 1 : Year 2026: In Progress Phase (1) Select qualified independent external experts to perform penetration testing on critical applications and infrastructure systems. (2) Develop a testing framework, define the scope of in scope systems, and establish a formal reporting and escalation process. (3) Carry out penetration testing and prepare a summary report covering identified vulnerabilities, recommendations, and a concrete remediation plan.

Status ● On track		
Year	Expected Outcomes	Actual Result
2026	The Company gains clear visibility of the risk exposure and vulnerabilities of its critical systems, establishes a concrete remediation plan, and enhances cybersecurity governance in a more systematic manner.	Status: In progress Currently in discussions with external independent experts to conduct a Penetration Test as scheduled, in order to clearly assess the risk levels and vulnerabilities of the company's critical systems, formulate concrete remediation plans, and systematically enhance cybersecurity governance within 2026.

Strategic Initiative 2 : Year 2027: Completion & Integration Phase (1) Implement remediation actions and fully close all identified vulnerabilities in accordance with the agreed remediation plan. (2) Integrate the annual cybersecurity testing process into the enterprise risk management (ERM) framework. (3) Prepare a consolidated report on the implementation results for submission to senior management, and define an approach for ongoing review and enhancement in alignment with the Company’s business operations.

Status ● On track		
Year	Expected Outcomes	Actual Result
2026		Status: Not yet started

Quarterly update
Section 3
Climate Plan

Quarterly update : Section 3 Climate Plan

Greenhouse gas inventory (GHG) plan

The Company has published a Greenhouse Gas (GHG) emissions report

URL Link to the Document : Year of the Report 2025
<https://drive.google.com/file/d/1r95pBrjpP7wxXCBy-E6cMUXmW3ai1PYo/view>



Year of the Report 2024
https://drive.google.com/file/d/1S_HEpA74ldJn_XBsZa8PzQeMXWkpSbLK/view?usp=sharing



Targets

Title	Target			Actual Result
	2026	2027	2028	6M/2026
GHG inventory report, GHG verification and disclosure (specific to Scope 1 and Scope 2 emissions)	Success	Success	Success	In Progress

Progress description

Progress Report: Scope 1 & 2 Greenhouse Gas (GHG) Reporting, Verification, and Disclosure

The implementation of Scope 1 and Scope 2 Greenhouse Gas (GHG) reporting, verification, and disclosure is progressing as planned. The current operational status is detailed below:

1. Data Collection During the Year (2026 Data):
 - **Status** : In Progress
 - Continuous collection and compilation of energy consumption data and related activities, such as fuel consumption (Scope 1) and electricity consumption (Scope 2), are being carried out to prepare the database for processing.
2. Data Verification Process (After Year-End 2026):
 - **Status** : Planned
 - Upon the conclusion of 2026, the process will proceed to overall data summarization and coordination with a Third-party Verifier to audit and certify the accuracy of the data in accordance with international standards.
3. Data Dissemination and Targets (2027):
 - **Status** : Planned
 - After verification, the data will be disseminated to the public or relevant agencies to achieve operational goals as planned and to demonstrate transparency in line with sustainable development guidelines (ESG).

Decarbonization

The Company is steadfast in its commitment to sustainable growth, recognizing our pivotal role in Climate Action. To this end, we have established a comprehensive Decarbonization Roadmap, driven by our dedicated Greenhouse Gas Management Committee. Our approach focuses on institutionalizing high-standard Carbon Footprint for Organization (CFO) assessments and fostering a corporate culture rooted in employee awareness and engagement. We aim to transition into a low-carbon enterprise, ensuring alignment with international standards while remaining future-proof against evolving regulatory landscapes.

Targets

Title	GHG emissions in the base year (tCO ₂ e / THB million of revenue)	Target for reducing GHG emissions compared with the base year (tCO ₂ e / THB million of revenue)			Actual Greenhouse Gas Emission (tCO ₂ e / THB million of revenue)
	2024	2026	2027	2028	6M/2026
Greenhouse gas emission reduction volume	0.2857	2%	3%	4%	In progress

Strategic Initiative

Strategic Initiative 1 : Climate Change Risk & Opportunity Review

Status ● On track		
Year	Expected Outcomes	Actual Result
2026	- Physical Risks: Mitigating infrastructure damage and business interruption at Data Centers caused by extreme weather (floods, fires) and rising temperatures. Transition Risks: Managing impacts from stricter regulations and Carbon Tax through energy-efficient solutions and green innovation to meet stakeholder expectations. - Ensuring organizational preparedness for climate change risks through appropriate mitigation and adaptation measures.	1. Climate-related Strategic Opportunities - Development and Delivery of Cloud Innovation and Low-Carbon Infrastructure - Promotion of a Paperless Society and Full Digital Transformation - Application of AI for Energy Management and Precise Decision-Making - Building Confidence Through Cybersecurity Systems to Support Sustainable Digital Services 2. Climate Risk Mitigation Strategies 2.1. Physical Risks: Server Room & Data Center Environmental Control: Managing cooling infrastructure and backup power systems (UPS/Generators) to withstand rising ambient temperatures and grid instability caused by extreme weather. Business Continuity Management (BCM): Establishing emergency response protocols and Disaster Recovery Centers to prevent service disruptions during severe weather events or power outages. 2.2. Transition Risks: Compliance & Carbon Pricing Tracking: Monitoring evolving climate regulations, carbon tax policies, and mandatory reporting standards globally to ensure regulatory compliance and avoid financial penalties.

Strategic Initiative 2 : Identification of Mitigation Measures and Development of a Decarbonization Plan

Status ● Caution		
Year	Expected Outcomes	Actual Result
2026	- GHG emissions intensity per revenue decreased by 2% from 2024. - Foundation & Awareness Focus on basic maintenance and goal-oriented communication. (1) AC Performance: Conduct regular AC inspection and maintenance (scheduled cleaning) to reduce system load (Q4, GA Dept.). (2) Green Champion Awareness: Appoint department volunteers to monitor lighting and unused electrical equipment (Q1, All Depts.). (3) Lunch Hour Light-off: Strictly enforce a policy to turn off lights and AC during lunch breaks (12:00 – 13:00) (Q1, All Depts.). (4) Communication & Goal Setting: Announce reduction targets via Town-Hall to ensure organizational alignment (Q1, HR Dept.). (5) IT Sleep Mode Policy: Campaign for employees to manually set PC monitors to energy-saving mode when idle (Q2, All Depts.).	Foundation & Awareness Strategy Operations during Q1–Q2 2026 focused on maintaining foundational systems and fostering employee engagement through the following key approaches: Measures Review Aligned with Organizational Behavior: Based on a joint assessment by the Working Group, the plan to switch off lights and air conditioners during lunch breaks (12:00–13:00) was revised. Given the company's flexible break policy, shutting down systems for a short period yielded minimal energy savings and potentially impacted work efficiency. Consequently, the Working Group pivoted its focus toward overall energy management and post-office hour controls. Energy Campaigns and Oversight: Promoted power-saving habits by encouraging employees to set computer screens to energy-saving mode when idle. Furthermore, following a resolution by the Sustainability Strategy Management Working Group, working group members volunteered to inspect and ensure that lights and air conditioners in each zone were switched off after working hours (after 18:00). Communication and Performance Monitoring: Energy-saving guidelines and GHG reduction targets were integrated as key agenda items in the Working Group’s monthly meetings. Additionally, office electricity consumption data is closely monitored and analyzed monthly to detect anomalies, address issues promptly, and ensure continuous alignment with corporate sustainability goals.

Strategic Initiative 3 : Decarbonization Plan Disclosure and Progress Reporting

Status ● On track		
Year	Expected Outcomes	Actual Result
2026	- Raising Awareness and Understanding: The Company discloses its Decarbonization Targets and Climate Risk Assessments through multiple strategic channels, including the Annual Report (Form 56-1 One Report), the corporate website, the SEC’s e-One Report system, and the SET ESG Data Platform. Such transparency demonstrates our unwavering commitment and accountability toward addressing climate-related issues. - Enhancing Stakeholder Engagement: We actively gather stakeholder feedback regarding these disclosures and utilize their recommendations to continuously enhance the effectiveness of our strategic plans.	Sustainability Disclosure and Climate Action The Company has disclosed its Greenhouse Gas (GHG) Emissions data, decarbonization targets, and Climate Risk Assessment results in the Annual Registration Statement / Annual Report (Form 56-1 One Report) via the e-One Report system and the SET ESG Data Platform. Additionally, in 2026, the Company elevated its sustainability communication by updating its main website and Investor Relations (IR) website under the "Sustainability" section. This update serves to publish the 2025 GHG Emissions and Removals Report, as well as disclose GHG management plans and reduction targets to stakeholders, reflecting the Company's tangible commitment and responsibility toward climate action.

Quarterly update
Attachment

Quarterly update : Attachment

JUMP+ Plan

URL Link to the Document : https://jumpplusmedia-setlink.setgroup.or.th/planSubmission/TBN0_JUMP%2B_Plan_Year_2026-2028_EN.pdf

