



Quarterly update in second quarter of 2026

JUMP+ Plan

Year 2026 - 2028

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Thai Eastern Group Holdings Public Company Limited  
(TEGH)

at 30 June 2026

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Thai Eastern Group Holdings Public Company Limited

|                                     |                                                 |
|-------------------------------------|-------------------------------------------------|
| sSET                                | CG Report :                                     |
| Agro & Food Industry / Agribusiness | SET ESG Ratings: <b>AAA</b>                     |
|                                     | Anti-Corruption Certification (CAC): <b>Yes</b> |

Business Type

TEGH is a holding company which has subsidiary operating core business companies in 3 business such as natural rubber, crude palm oil, and renewable energy and organic waste management.

| Financial Statement   |           |           |           |           |
|-----------------------|-----------|-----------|-----------|-----------|
| Year                  | 2025      | 2024      | 2023      | 2022      |
| Income Statement (MB) |           |           |           |           |
| Revenues              | 20,033.41 | 16,917.49 | 12,182.61 | 15,460.06 |
| Expenses              | 19,418.92 | 16,192.13 | 11,805.16 | 14,599.25 |
| Net Profit            | 533.36    | 556.33    | 214.90    | 683.96    |
| Balance Sheet (MB)    |           |           |           |           |
| Assets                | 8,099.74  | 9,611.78  | 7,409.51  | 6,938.10  |
| Liabilities           | 4,171.73  | 5,979.71  | 4,229.71  | 3,692.47  |
| Shareholders' Equity  | 3,926.84  | 3,631.00  | 3,178.89  | 3,244.79  |
| Cash Flow (MB)        |           |           |           |           |
| Operating             | 2,097.76  | -1,006.98 | 466.64    | 1,016.78  |
| Investing             | -277.69   | -443.09   | -577.27   | -321.61   |
| Financing             | -1,831.37 | 1,493.93  | -36.80    | -519.13   |
| Financial Ratio       |           |           |           |           |
| EPS (Baht)            | 0.49      | 0.52      | 0.20      | 0.78      |
| GP Margin (%)         | 7.98      | 10.63     | 9.02      | 10.29     |
| NP Margin (%)         | 2.66      | 3.29      | 1.76      | 4.42      |
| D/E Ratio (Times)     | 1.06      | 1.65      | 1.33      | 1.14      |
| ROE (%)               | 14.11     | 16.34     | 6.69      | 25.67     |
| ROA (%)               | 8.32      | 9.39      | 4.97      | 12.17     |

| JUMP+ Plan                                                                                |                            |                            |           |
|-------------------------------------------------------------------------------------------|----------------------------|----------------------------|-----------|
| Business Plan                                                                             |                            |                            |           |
| Target in 2028                                                                            |                            |                            |           |
| EBITDA                                                                                    | 1,400-1,600 Million Baht   |                            |           |
| Revenue                                                                                   | 25,000-26,000 Million Baht |                            |           |
| Strategic Plan                                                                            | Growth                     | Profitability & Efficiency | Stability |
| 1. Strategic Plan 1 : Capacity Expansion and Automation for Scalable Growth               | ✓                          | ✓                          |           |
| 2. Strategic Plan 2 : Transforming into high value and Sustainable Product Portfolio      | ✓                          | ✓                          |           |
| 3. Strategic Plan 3 : Renewable Energy Integration for Cost & Carbon Advantage            | ✓                          | ✓                          |           |
| 4. Strategic Plan 4 : Value Unlock through Strategic investment and Strategic Partnership | ✓                          | ✓                          | ✓         |
| Governance Plan                                                                           |                            |                            |           |
| 1. Increasing the diversity of the board of directors                                     |                            |                            |           |
| 2. Enhancing anti-corruption and fraud prevention efforts                                 |                            |                            |           |
| 3. Strengthening emerging risk oversight practices                                        |                            |                            |           |
| Climate Action Plan                                                                       |                            |                            |           |
| 1. Greenhouse gas inventory (GHG) plan                                                    |                            |                            |           |
| 2. Decarbonization                                                                        |                            |                            |           |

**Remark :** This document has been prepared by the listed company for the purpose of disseminating corporate information to investors solely for their investment decision-making. The listed company does not provide any investment advice or recommendations regarding its securities. Investors are advised to conduct further research and consult with qualified professionals before making any investment decisions. The listed company shall not be held liable for any damages or losses arising from the use of information contained in this document under any circumstances. The listed company reserves the right to amend the information presented herein without prior notice. Reproduction, modification, or dissemination of this document or any part thereof is prohibited unless prior permission has been obtained from the listed company. For additional information, investors may refer to the reports or disclosures made available through the Office of the Securities and Exchange Commission and/or the Stock Exchange of Thailand.

**Quarterly update**

**Section 1**

**Business Plan**

Quarterly update : Section 1 Business Plan

Target in 2028

| Title                  | Target        | Actual Result |         |
|------------------------|---------------|---------------|---------|
|                        | 2028          | 2025          | 6M/2026 |
| EBITDA (Million Baht)  | 1,400-1,600   | 1146.23       | 510     |
| Revenue (Million Baht) | 25,000-26,000 | 19,980        | 8815    |

Driving sustainable growth through the transition to a Low Carbon Value Chain, while strengthening organizational capabilities through capacity expansion, production efficiency enhancement via automation, and a greater contribution from value added and low carbon products. This strategy aims to improve profitability, reinforce earnings resilience, mitigate commodity cycle volatility, and unlock long term growth across the low carbon value chain

Progress description

In 1H2026, the Company recorded sales and service revenue of THB 8,814.62 million, down 20.6% year-on-year, mainly due to lower average selling prices and natural rubber sales volume. Nevertheless, TEGH maintained a gross profit margin of 8.1% and a net profit margin of 2.8%. Q2 performance improved sequentially, with net profit reaching THB 165.10 million, an increase of 104.1% QoQ. TEGH continued to advance its JUMP+ plan through capacity expansion, automation and digital technology, raw material sourcing and receiving point expansion, and increased volumes of sustainability-certified raw materials and products. EUDR-compliant block rubber remained above 30% of total block rubber sales, while the Company introduced TGO-certified carbon-neutral block rubber. The palm oil business is improving operational efficiency and expanding production capacity by 50%. Meanwhile, Q2 revenue from the renewable energy and organic waste management business increased by 37% QoQ, driven by higher organic waste intake and biogas sales. The Company is reviewing Biogas Phase 3.2 to improve production efficiency and reduce investment requirements while exploring partnerships in CBG, Bio-LNG/LBM, and renewable energy. The SEC has approved an extension of the TEBP IPO timeline, with the offering schedule to be determined based on appropriate capital market conditions.

Growth plan/Increase business value

Strategic Plan 1 : Capacity Expansion and Automation for Scalable Growth

Driving growth across the Group through capacity expansion in core businesses, while enhancing operational efficiency through automation and digital technologies to support growing market demand and strengthen the Group’s ability to deliver sustainable revenue growth and scalable margin

Targets

• Corporate Financial Targets

| Title                              | Target |      |      | Actual Result |         |
|------------------------------------|--------|------|------|---------------|---------|
|                                    | 2026   | 2027 | 2028 | 2025          | 6M/2026 |
| Revenue Growth (%) YoY Growth Rate | 10.0   | 10.0 | 7.0  | 18.42         | -20.6   |
| Operating Margin (%)               | 5.0    | 6.0  | 7.0  | 2.81          | 3.2     |

Progress description

In 1H2026, revenue declined by 20.6% year-on-year, below the full-year growth target of 10%, primarily due to lower average selling prices and natural rubber sales volume amid softer global market conditions. Nevertheless, the operating margin improved to 3.2% from 2.81% in 2025, reflecting cost discipline and improving operational efficiency. In the second half of 2026, TEGH will accelerate capacity expansion and automation project, growth in high-value and sustainability-certified products, renewable energy integration for cost reduction, and strategic investments and partnerships. These initiatives are expected to support revenue recovery and progressively strengthen profitability.

Strategic Initiative

Strategic Initiative 1 : Expand production capacity while enhancing operational efficiency through automation.

Status ● On track

| Year | Expected Outcomes                                                                                                                                                                                                                                                                                                                                            | Actual Result                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 2026 | <ul style="list-style-type: none"><li>Advance capacity expansion projects alongside the deployment of Automation and IoT systems.</li><li>Enhance productivity and operational efficiency across existing production lines.</li><li>Expand palm oil processing capacity to 788,000 tons of FFB per year, representing a 50% increase year-on-year.</li></ul> | <ul style="list-style-type: none"><li>Capacity 35,000-ton-per-year STR capacity expansion is in progress. Commissioning by year end 2026.</li><li>Palm oil processing efficiency was enhanced by adding 15 tons of FFB per hour, while Biomass Boiler No. 3 is undergoing system optimization.</li><li>Automation and IoT solutions were deployed, including a robotic arm, automated dryer trolley handling, and real-time oven monitoring.</li></ul> |

Strategic Initiative 2 : Develop raw material sourcing networks and expand strategic raw material base areas

| Status <span>●</span> On track |                                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|--------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Year                           | Expected Outcomes                                                                                                                                                                                                                               | Actual Result                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 2026                           | <ul style="list-style-type: none"><li>Expand cup lump rubber and FFB sourcing areas by 5 additional locations.</li><li>Increase cup lump rubber procurement volume by 5–10% YoY</li><li>Increase FFB procurement volume by 10–15% YoY</li></ul> | <ul style="list-style-type: none"><li>Potential receiving points for cup lump rubber and fresh fruit bunches (FFB) are under feasibility assessment across five provinces in Thailand.</li><li>Raw material receiving yards are being expanded to accommodate higher volumes of cup lump rubber and FFB.</li><li>Targeting a 30% increase in seasonal cup lump rubber inventory to mitigate raw material supply risks arising from climate change.</li></ul> |

Strategic Plan 2 : Transforming into high value and Sustainable Product Portfolio

Increase the share of revenue from certified and value added products to reduce exposure to commodity price volatility, enhance sustainable profit margins, and strengthen competitiveness in markets that prioritize quality, transparency, and sustainability throughout the value chain.

Targets

• Corporate Financial Targets

| Title                                 | Target |      |      | Actual Result |         |
|---------------------------------------|--------|------|------|---------------|---------|
|                                       | 2026   | 2027 | 2028 | 2025          | 6M/2026 |
| Revenue Growth (%) YoY Growth Rate    | 10     | 10   | 7    | 18.42         | -20.6   |
| Gross Profit Margin (%)               | 8      | 8.3  | 8.6  | 7.98          | 8.1     |
| Net Profit Growth (%) YoY Growth Rate | 3      | 3.3  | 3.6  | -4.13         | -36.5   |

Progress description

In 1H2026, revenue and net profit declined by 20.6% and 36.5%, respectively, due to lower natural rubber prices and sales volume. Nevertheless, gross profit margin reached 8.1%, exceeding the 8.0% target. Combined EUDR-STR and FSC-STR sales totaled 36,904 tons, representing 32% of STR sales. The export share increased to 65.89% in Q2, demonstrating the potential of sustainable products and the Company’s ability to expand in international markets.

Strategic Initiative

Strategic Initiative 1 : Upgrade plantations to international sustainability certification standards and apply technology

| Status <span>●</span> On track |                                                                                                                                    |                                                                                                                                                              |
|--------------------------------|------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Year                           | Expected Outcomes                                                                                                                  | Actual Result                                                                                                                                                |
| 2026                           | <ul style="list-style-type: none"><li>Obtain International Sustainability and Carbon Certification CORSIA certification.</li></ul> | <ul style="list-style-type: none"><li>ISCC CORSIA certification is in progress, following the achievement of ISCC PLUS and ISCC EU certifications.</li></ul> |

| Year | Expected Outcomes                                                                                                                                                                                                                                                                                                                                           | Actual Result                                                                                                                                                                                                                                  |
|------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|      | <ul style="list-style-type: none"><li>Develop / enhance the Sustainable Supply Chain Management (SSCM) application for full practical implementation, aligned with regulatory requirements and customer expectations.</li><li>Achieve ≥100% traceability of cup lump rubber raw materials.</li><li>Achieve 100% traceability of FFB raw materials</li></ul> | <ul style="list-style-type: none"><li>SSCM Version 2.0 was enhanced with land-use change monitoring, due diligence, and a risk mitigation framework.</li><li>Maintained 100% traceability of cup lump and fresh fruit bunches (FFB).</li></ul> |

Strategic Initiative 2 : Drive commercialization of high value products and expand target markets

Status ● On track

| Year | Expected Outcomes                                                                                                                                                               | Actual Result                                                                                                                                                                                                                                                                                                                                                                                                                      |
|------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 2026 | <ul style="list-style-type: none"><li>Launch at least one new commercially viable value added product.</li><li>Increase sales volume in premium markets by 10–20% YoY</li></ul> | <ul style="list-style-type: none"><li>Expanded TGO-certified carbon-neutral block natural rubber products to 10,786 tons.</li><li>Developing new products including soil conditioners and bio-fungicides.</li><li>FSC-STR sales reached 3,113 tons in 1H2026, increasing by approximately 34% YoY. The export share increased to 65.89% in Q2, supporting the expansion of high-value products in international markets.</li></ul> |

Strategic Plan 3 : Renewable Energy Integration for Cost & Carbon Advantage

Increase the share of renewable and bioenergy used in business operations to strengthen energy cost control, reduce greenhouse gas emissions, enhance long term energy security, and reinforce competitiveness under a low carbon economy.

Targets

- Corporate Financial Targets

| Title                              | Target |      |      | Actual Result |         |
|------------------------------------|--------|------|------|---------------|---------|
|                                    | 2026   | 2027 | 2028 | 2025          | 6M/2026 |
| Revenue Growth (%) YoY Growth Rate | 10     | 10   | 7    | 18.42         | -20.6   |
| EBIT Margin (%)                    | 5      | 6    | 6    | 3.68          | 3.2     |

Progress description

In 1H2026, revenue declined by 20.6%, while EBIT margin stood at 3.2%, below the 5.0% target, mainly due to lower natural rubber prices and sales volume. Nevertheless, the Company increased its biogas substitution rate to 91.6% and renewable electricity share to 40.0%.

Strategic Initiative

Strategic Initiative : Develop and integrate renewable energy sources and improving energy efficiency

| Status <span>●</span> On track |                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                                                                               |
|--------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Year                           | Expected Outcomes                                                                                                                                              | Actual Result                                                                                                                                                                                                                                                                                                                                                                                                 |
| 2026                           | <ul style="list-style-type: none"><li>Start renewable energy generation projects.</li><li>Increase renewable energy generation capacity by 30–50%YoY</li></ul> | <ul style="list-style-type: none"><li>Installed an additional 3.3 MW of solar rooftop capacity and commenced a feasibility study for a solar farm project.</li><li>Increased the renewable electricity share to 40.0% and the biogas substitution rate to 91.6%. Reduced PEA electricity consumption by 3,912,000 kWh</li><li>Aadvancing Biogas Phase 3.2 and a 1 MW biomass steam turbine project.</li></ul> |

Strategic Plan 4 : Value Unlock through Strategic investment and Strategic Partnership

Drive long term growth through investment to unlock the value of high potential businesses, alongside expanding investments in high opportunity domestic and international markets. Focus on selecting value accretive projects and forming joint ventures with strategic partners to create new growth engines (New S-curve), strengthen competitiveness, diversify revenue streams, and enhance sustainable global growth potential

Targets

• Corporate Financial Targets

| Title                              | Target |      |      | Actual Result |         |
|------------------------------------|--------|------|------|---------------|---------|
|                                    | 2026   | 2027 | 2028 | 2025          | 6M/2026 |
| ROE (%)                            | 15     | 16   | 17   | 14.11         | 10.16   |
| Revenue Growth (%) YoY Growth Rate | 10     | 10   | 7    | 18.42         | -20.6   |

Progress description

Company continued to explore partnerships in CBG, Bio-LNG/LBM projects, as well as operational expansion opportunities. The SEC approved an extension of the IPO timeline, and the Company continues to proceed with the plan to unlock business value and enhance its fundraising capacity to support future business expansion.

Strategic Initiative

Strategic Initiative 1 : Develop an investment pipeline and establish strategic partnerships.

| Status <span>●</span> On track |                                                                                                                                                                                                       |                                                                                                                                                              |
|--------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Year                           | Expected Outcomes                                                                                                                                                                                     | Actual Result                                                                                                                                                |
| 2026                           | <ul style="list-style-type: none"><li>Establish a team / appoint advisors to develop high potential investment projects.</li><li>Develop an investment pipeline and conduct surveys in high</li></ul> | <ul style="list-style-type: none"><li>Established a project team and engaged advisors and potential partners to develop CBG, Bio-LNG/LBM projects.</li></ul> |

| Year | Expected Outcomes                                                                                                                                 | Actual Result                                                                                                                                                                  |
|------|---------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|      | potential areas.<br><ul style="list-style-type: none"><li>Conduct feasibility studies for projects with appropriate project IRR levels.</li></ul> | <ul style="list-style-type: none"><li>Assessed potential locations for operational expansion. Feasibility studies and Project IRR assessments are in progress prior.</li></ul> |

Strategic Initiative 2 : Restructure the business to unlock value and enhance fundraising potential.

Status ● Caution

| Year | Expected Outcomes                                                                                      | Actual Result                                                                                                                                                                                                                                                         |
|------|--------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 2026 | <ul style="list-style-type: none"><li>Spin-off Thai Eastern Bio Power Public Company Limited</li></ul> | The SEC approved an extension of the IPO timeline. The Company continues to proceed with the plan to unlock business value and enhance its fundraising capacity for future expansion, with the offering timeline to be determined based on capital market conditions. |

Quarterly update  
Section 2  
Governance Plan

Quarterly update : Section 2 Governance Plan

Board Structure and Qualifications

Increasing the diversity of the board of directors

Enhance board composition by increasing diversity in gender, skills, and experience, with a greater proportion of female directors and directors with sustainability expertise. This will strengthen strategic decision-making and governance effectiveness in an increasingly complex and rapidly changing business environment. A more diverse board provides broader perspectives, improves the quality of strategic decisions, reduces governance risks, and reflects good human rights practices in line with international standards.

Targets

| Title                                                                                                                                | Target      |             |         | Actual Result                |             |
|--------------------------------------------------------------------------------------------------------------------------------------|-------------|-------------|---------|------------------------------|-------------|
|                                                                                                                                      | 2026        | 2027        | 2028    | Before Project Participation | 6M/2026     |
| The company aims to achieve a minimum of 30% female representation on the Board of Directors by 2028.                                | In Progress | In Progress | Success | In Progress                  | In Progress |
| The company aims to ensure that at least 50% of the Board of Directors have expertise in corporate sustainability management by 2028 | ≥ 20%       | ≥ 30%       | Success | -                            | 33.33%      |

Progress description

The Company is progressing toward achieving at least 30% female representation on the Board by 2028. Directors with sustainability management expertise accounted for 33.33%, exceeding both the 2026 target of 20% and the 2027 target of 30%. In addition, women represented 42.85% of management positions, supporting the long-term development of female leadership and organizational diversity.

Strategic Initiative

Strategic Initiative 1 : Increase female representation on the Board of Directors

Status ● On track

| Year | Expected Outcomes                                                                                                       | Actual Result                                                                                                                                                                                                                                                                                                                             |
|------|-------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 2026 | <ul style="list-style-type: none"><li>Strengthen directors’ knowledge in human rights and other relevant area</li></ul> | <ul style="list-style-type: none"><li>Human rights and labor practices were incorporated into the Board development plan.</li><li>Relevant human rights policies, risks, and oversight practices were communicated to directors and responsible executives.</li><li>No human rights-related complaints were reported in 1H2026.</li></ul> |

Strategic Initiative 2 : Strengthen the Board’s capabilities in corporate sustainabilit

| Status ● On track |                                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|-------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Year              | Expected Outcomes                                                                                                                                                                                                                                                                                                    | Actual Result                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| 2026              | <ul style="list-style-type: none"><li>Define sustainability skill requirements in the Board Skill Matrix.</li><li>Provide corporate sustainability / sustainable finance training for members of the RSMC.</li><li>Directors with corporate sustainability expertise account for at least 20% of the Board</li></ul> | <ul style="list-style-type: none"><li>Sustainability skill requirements were incorporated into the Board Skill Matrix to support Board composition assessment and development planning.</li><li>Capability building for RSMC members in corporate sustainability, human rights, and sustainable finance is in progress.</li><li>Directors with sustainability management expertise represented 33.33%, exceeding the 2026 target of 20%.</li></ul> |

Accountability and Transparency Governance

Enhancing anti-corruption and fraud prevention efforts

Strengthen anti-corruption systems through a proactive approach by integrating a culture of transparency, enhancing employee knowledge and awareness, establishing preventive risk controls, conducting both internal and external audits, implementing effective whistleblowing mechanisms, and maintaining continuous communication with stakeholders throughout the value chain to build trust and reinforce sustainable competitiveness.

Targets

| Title                                                                                                                                                                                                                                                                                                                                                  | Target |      |      | Actual Result                |         |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|------|------|------------------------------|---------|
|                                                                                                                                                                                                                                                                                                                                                        | 2026   | 2027 | 2028 | Before Project Participation | 6M/2026 |
| The company has established an anti-corruption policy and practices.                                                                                                                                                                                                                                                                                   | -      | -    | -    | Complete                     | Success |
| An anti-corruption and anti-bribery policy has been developed to comprehensively cover the organization's business operations,formally approved by the Board of Directors,and supported by clear and practical implementation guidelines                                                                                                               | -      | -    | -    | Complete                     | Success |
| The company conducts regular monitoring and evaluation of compliance with its anti-corruption and anti-bribery policy and procedures. Audit results are reported by internal auditors to the Board of Directors at least annually. In the event of any violations,corrective actions and preventive measures are clearly defined to prevent recurrence | -      | -    | -    | Complete                     | Success |
| The company conducts an annual review of its anti-corruption and anti-bribery policy and practices with the Board of Directors                                                                                                                                                                                                                         | -      | -    | -    | Complete                     | Success |

| Title                                                                                                                                                                                                   | Target                                                                                                                                               |                                                                                                            |                                                                                                              | Actual Result                |           |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------|------------------------------|-----------|
|                                                                                                                                                                                                         | 2026                                                                                                                                                 | 2027                                                                                                       | 2028                                                                                                         | Before Project Participation | 6M/2026   |
| Achieve CAC certification from the Thai Institute of Directors (Thai IOD)                                                                                                                               | -                                                                                                                                                    | -                                                                                                          | -                                                                                                            | Certified                    | Certified |
| Implement and verify that all critical Tier 1 business partners have anti-corruption policies,and ensure that the company actively monitors and assesses business partners’ adherence to these policies | Include the existence of anti-corruption policy as one of the supplier selection criteria, Achieve coverage of supplier assessment for at least 30%. | At least 50% have formally adopted and implemented the policy, Achieve assessment coverage of at least 50% | At least 90% have formally adopted and implemented the policy, Achieve assessment coverage of more than 90%. | -                            | 94%       |

Progress description

The Company reviewed its anti-corruption policy and reported the results to the Board in August 2026 while maintaining CAC certification. A total of 94% of Critical Tier 1 business partners had anti-corruption policies and were monitored and assessed, exceeding the long-term target of over 90%. No corruption cases or whistleblowing complaints were reported.

Strategic Initiative

Strategic Initiative 1 : Strengthen the anti-corruption management system in alignment with International Organization for Standardization 37001 standards

Status ● On track

| Year | Expected Outcomes                                                                                                                                                                                                                                                                                                                                                                                                                                   | Actual Result                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 2026 | <ul style="list-style-type: none"><li>Complete a gap analysis against International Organization for Standardization 37001 requirements.</li><li>Review and revise policies, regulations, and processes to align with the standard.</li><li>Appoint a working committee to oversee anti-corruption compliance.</li><li>Conduct an organization-wide anti-corruption risk assessment.</li><li>No significant corruption issues identified.</li></ul> | <ul style="list-style-type: none"><li>Conducted an initial gap analysis against ISO 37001 requirements and identified system improvement actions.</li><li>Reviewed the anti-corruption policy and practices and reported the results to the Board in August 2026.</li><li>Assign the Internal Control Department responsibility for the organization's anti-corruption risk assessment.</li><li>No material corruption cases or issues were identified.</li></ul> |

Strategic Initiative 2 : Extend anti-corruption governance to critical Tier 1 suppliers

| Status <span>●</span> On track |                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|--------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Year                           | Expected Outcomes                                                                                                                                                                                                                                                                                                                                                                                                                              | Actual Result                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 2026                           | <ul style="list-style-type: none"><li>Identify 100% of critical Tier 1 suppliers.</li><li>Review / revise the Supplier Code of Conduct on anti-corruption.</li><li>Include anti-corruption requirements in new contracts.</li><li>Provide training and advisory support to key suppliers.</li><li>AT least 90% of suppliers acknowledge the policy.</li><li>Achieve assessment coverage of at least 30% of critical Tier 1 suppliers</li></ul> | <ul style="list-style-type: none"><li>Identified 100% of Critical Tier 1 suppliers</li><li>Reviewed the anti-corruption requirements in the Supplier Code of Conduct.</li><li>Incorporated anti-corruption provisions into new contracts</li><li>Communicated the requirements to key suppliers.</li><li>Policy acknowledgement and supplier assessment coverage reached 94%, exceeding the 2026 target of 30%.</li><li>18 SME suppliers expressed their intention to join the CAC program.</li></ul> |

Governance of Risk and Management Compliance

Strengthening emerging risk oversight practices

Strengthen emerging risk management systems by integrating risks related to data reliability, climate-related disclosure, and misinformation, while enhancing carbon footprint assurance in line with international standards

Targets

| Title                                                                                                        | Target                        |                        |         | Actual Result                |                       |
|--------------------------------------------------------------------------------------------------------------|-------------------------------|------------------------|---------|------------------------------|-----------------------|
|                                                                                                              | 2026                          | 2027                   | 2028    | Before Project Participation | 6M/2026               |
| The company has established policies and guidelines for managing emerging risks.                             | Success                       | Success                | Success | In Progress                  | Success               |
| Conduct an analysis to identify and assess a minimum of three emerging risks with potential business impact. | -                             | -                      | -       | Complete                     | Success               |
| Each emerging risk is accompanied by scenario analysis and corresponding mitigation plans                    | Success                       | Success                | Success | In Progress                  | Success               |
| Engagement of senior management in the tracking and decision processes related to emerging risks.            | -                             | -                      | -       | Complete                     | Success               |
| ISO 14064-1 and ISO 14067 certification.                                                                     | Certified to ISO 14064-1      | Certified to ISO 14067 | Success | -                            | ISO 14064-1 Certified |
| International Sustainability and Carbon Certification (ISCC) CORSIA-POME certification.                      | Certified to ISCC CORSIA POME | Success                | Success | -                            | On Audit Porcess      |

Progress description

The Company assessed emerging risks, with scenario analyses and mitigation plans overseen by senior management. ISO 14064-1 certification was obtained, while the ISCC CORSIA-POME certification audit is in progress.

Strategic Initiative

Strategic Initiative : Strengthen data governance and climate disclosure systems in line with international standards

Status ● On track

| Year | Expected Outcomes                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Actual Result                                                                                                                                                                                                                                                                                                                                                                                            |
|------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 2026 | <ul style="list-style-type: none"><li>Establish a data collection system and assign data owners for all GHG, CFO, and CFP datasets.</li><li>Appoint external expert consultants.</li><li>Identify climate-related emerging risks and complete scenario analysis, with mitigation plans for material climate risks.</li><li>Certified to ISO 14064-1 covering more than 30,000 rai.</li><li>Certified to International Sustainability and Carbon Certification CORSIA-POME</li><li>Integrate climate risk into business strategy</li></ul> | <ul style="list-style-type: none"><li>Developed data collection and ownership frameworks for GHG, CFO, and CFP data with external expert support.</li><li>Climate risks, scenario analyses, and mitigation plans were integrated into business strategy.</li><li>The 34,032-rai regenerative agriculture project was verified under ISO 14064-1</li><li>ISCC CORSIA-POME audit is in progress.</li></ul> |

**Quarterly update**  
**Section 3**  
**Climate Plan**

Quarterly update : Section 3 Climate Plan

Greenhouse gas inventory (GHG) plan

The Company has published a Greenhouse Gas (GHG) emissions report

URL Link to the Document : Year of the Report 2025  
[https://www.irplus.in.th/Listed/TEGH/Ebook/pdf/TEGH\\_EN\\_SD\\_2024\\_Final](https://www.irplus.in.th/Listed/TEGH/Ebook/pdf/TEGH_EN_SD_2024_Final)



TEGH has prepared GHG emissions reports that have undergone third-party verification by an external verifier accredited by TGO, and the verified information has already been disclosed in the sustainability report

Targets

| Title                                                                                             | Target  |         |         | Actual Result |
|---------------------------------------------------------------------------------------------------|---------|---------|---------|---------------|
|                                                                                                   | 2026    | 2027    | 2028    | 6M/2026       |
| GHG inventory report, GHG verification and disclosure (specific to Scope 1 and Scope 2 emissions) | Success | Success | Success | In Progress   |

Progress description

The Company’s 2026 Scope 1 and Scope 2 GHG inventory is undergoing independent verification by a TGO-accredited external verifier. The verified results will be disclosed in the 2026 Sustainability Report.

Decarbonization

TGEH is implementing its greenhouse gas reduction plan through energy and transport transition, alongside increasing the share of renewable energy used across operations. The strategy focuses on investing in renewable energy infrastructure, solar energy, and electric vehicles, while improving energy efficiency in production processes to strengthen long-term cost competitiveness, reduce exposure to energy price volatility, and support the transition to a low-carbon economy

Targets

| Title                                    | GHG emissions in the base year (tCO <sub>2</sub> e) | Target for reducing GHG emissions compared with the base year (tCO <sub>2</sub> e) |        |        | Actual Greenhouse Gas Emission (tCO <sub>2</sub> e) |
|------------------------------------------|-----------------------------------------------------|------------------------------------------------------------------------------------|--------|--------|-----------------------------------------------------|
|                                          | 2025                                                | 2026                                                                               | 2027   | 2028   | 6M/2026                                             |
| Greenhouse gas emission reduction volume | >95,000                                             | 5-7%                                                                               | 10-13% | 15-20% | In progress                                         |

Progress description

The Company is compiling and independently verifying its 2026 GHG emissions data through a TGO-accredited verifier, therefore, the verified reduction volume is not yet available. Renewable energy, energy efficiency, and fleet transition initiatives remain in progress, with verified results to be disclosed in the 2026 Sustainability Report.

Strategic Initiative

Strategic Initiative 1 : Enhance energy efficiency and transition to renewable energy

Status ● On track

| Year | Expected Outcomes                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Actual Result                                                                                                                                                                                                                                                                                                                                                                                                                    |
|------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 2026 | <ul style="list-style-type: none"><li>Start projects to improve energy efficiency and renewable energy generation (Biomass power plant / replace forklifts with EVs / install solar rooftop systems / upgrade transport vehicles to Euro 5 / EV / install biomass dryers, etc.).</li><li>Use 20–30% renewable electricity.</li><li>Substitute at least 80% of fossil-based fuel with biogas.</li><li>Reduce Scope 1 and Scope 2 GHG emissions by 5–10%.</li></ul> | <ul style="list-style-type: none"><li>An additional 3.3 MW of solar rooftop capacity was installed</li><li>Increasing renewable electricity use to 40.48%, while biogas substitution reached 91.6%, exceeding the targets.</li><li>A 1 MW biomass power project</li><li>EV transition, and Euro 5 logistics fleet are also being implemented.</li><li>Scope 1 and 2 GHG reduction results are undergoing verification.</li></ul> |

Strategic Initiative 2 : Develop low-carbon plantations and a green supply chain

Status ● On track

| Year | Expected Outcomes                                                                                                                                                                                                                                                                                                                                                                                                | Actual Result                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 2026 | <ul style="list-style-type: none"><li>Develop low-carbon plantations covering at least 30,000 rai.</li><li>Implement green logistics and low-carbon mobility initiatives.</li><li>Deploy the Net Zero Man application for employees.</li><li>Reduce Scope 3 GHG emissions by 3–5%.</li><li>Develop and review the Supplier Code of Conduct.</li><li>Develop the Agri-Solution Provider Service project</li></ul> | <ul style="list-style-type: none"><li>Low-carbon plantations covered 34,032 rai, exceeding the target,</li><li>17,820 plots mapped and 50,102 farmers integrated into the SSCM database.</li><li>Green logistics initiatives include the transition to EVs and Euro 5 vehicles,</li><li>Review of the Supplier Code of Conduct</li><li>Development of the Net Zero Man Application.</li><li>Scope 3 GHG reduction results are undergoing verification.</li></ul> |

Strategic Initiative 3 : Develop low-carbon products / generate revenue from carbon credits

Status ● On track

| Year | Expected Outcomes                                                                             | Actual Result                                                                                                                  |
|------|-----------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|
| 2026 | <ul style="list-style-type: none"><li>Launch low-carbon / net zero carbon solutions</li></ul> | <ul style="list-style-type: none"><li>The Company delivered 9,862 tonnes of TGO-verified carbon-neutral block rubber</li></ul> |

**Quarterly update**  
**Attachment**

# Quarterly update : Attachment

JUMP+ Plan

URL Link to the Document : [https://jumpplusmedia-setlink.setgroup.or.th/planSubmission/TEGH0\\_JUMP%2B\\_Plan\\_Year\\_2026-2028\\_EN.pdf](https://jumpplusmedia-setlink.setgroup.or.th/planSubmission/TEGH0_JUMP%2B_Plan_Year_2026-2028_EN.pdf)

