



Quarterly update in second quarter of 2026

JUMP+ Plan

Year 2026 - 2028



UAC GLOBAL PUBLIC COMPANY LIMITED

(UAC)

at 30 June 2026

This report was disseminated on 27/08/2026

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UAC GLOBAL PUBLIC COMPANY LIMITED

SET	CG Report :
Industrials / Petrochemicals & Chemicals	SET ESG Ratings: AA
	Anti-Corruption Certification (CAC): -

Business Type

The Company supplies various kinds of chemical, catalysts, base oils and equipments to serve higher demand in petrochemicals, oil & gas, refineries, polymer, plastic, chemicals, power and utilities plants as well as investment in renewable and alternative energy and utilities system.

Financial Statement				
Year	2025	2024	2023	2022
Income Statement (MB)				
Revenues	1,704.40	2,381.29	1,762.19	1,719.51
Expenses	1,588.95	2,231.59	1,515.01	1,684.90
Net Profit	65.74	168.72	278.03	78.86
Balance Sheet (MB)				
Assets	2,702.29	3,591.17	3,637.85	3,546.64
Liabilities	1,204.55	1,809.25	1,781.72	1,821.61
Shareholders' Equity	1,486.58	1,656.06	1,720.87	1,592.14
Cash Flow (MB)				
Operating	319.56	-38.97	48.73	105.31
Investing	-44.86	622.22	303.67	13.41
Financing	-771.19	25.17	-215.72	-7.64
Financial Ratio				
EPS (Baht)	0.10	0.25	0.42	0.12
GP Margin (%)	22.44	17.03	23.64	14.32
NP Margin (%)	1.43	5.43	14.23	3.44
D/E Ratio (Times)	0.80	1.02	0.96	1.06
ROE (%)	4.18	9.99	16.78	4.88
ROA (%)	3.77	7.30	9.33	3.55

JUMP+ Plan			
Business Plan			
Target in 2028			
Total Revenue	2,240 Million Baht		
Strategic Plan	Growth	Profitability & Efficiency	Stability
1. Strategic Plan 1 : Sustainable Growth Strategy			
2. Strategic Plan 2 : Operational Efficiency and Power Generation Capacity Expansion Strategy			
Governance Plan			
1. Enhancing anti-corruption and fraud prevention efforts			
2. Enhancing whistleblowing mechanisms			
3. Enhancing the prevention of insider information			
Climate Action Plan			
1. Greenhouse gas inventory (GHG) plan			

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Quarterly update

Section 1

Business Plan

Quarterly update : Section 1 Business Plan

Target in 2028

Title	Target	Actual Result	
	2028	2025	6M/2026
Total Revenue (Million Baht)	2,240	1,704.40	709.78

Committed to driving growth by investing in renewable energy businesses and developing new products, while enhancing operational efficiency, alongside conducting strategic foresight to adapt organizational plans in response to change and support sustainable growth.

Growth plan/Increase business value

Strategic Plan 1 : Sustainable Growth Strategy

The company plans to establish an innovation unit (UAC Synova) to further develop new products and invest in projects related to renewable energy and alternative fuels.

Targets

- Corporate Financial Targets

Title	Target			Actual Result	
	2026	2027	2028	2025	6M/2026
Total Revenues (MILLION BAHT)	1,900	2,100	2,240	1704.40	709.78

Strategic Initiative

Strategic Initiative 1 : Develop the innovation unit (UAC Synova) with a focus on developing products in 3 main groups: Biochemicals, Bio-Extraction, and Bio-based Materials

Status ● Caution

Year	Expected Outcomes	Actual Result
2026	- Conduct Strategic Foresight to adjust the organization's operational plans, and perform feasibility studies on technology, production costs, and market potential of the developed products, including consideration of engaging consultants to analyze business feasibility and support the organization’s strategic direction. - Install prototype machinery and establish a pilot-scale research laboratory for preliminary testing of biochemical formulas and extraction processes. Set up a lab scale for researching synthesis technologies in the Bio-based Materials group. Obtain technical	Biochemicals Preliminary extraction trials are currently underway. - Chemical analysis of the extracts, oils, and residual materials from the post-extraction process is being conducted in collaboration with partner universities. - The Pilot Scale Lab work plan will be developed following the preliminary analysis results. Bio-based Materials - Discussions are ongoing with partner universities on the research and development of carbon-based materials from

Year	Expected Outcomes	Actual Result
	testing results and evaluate the potential of processes at the lab and pilot scales for further development. Obtain 2 biochemical prototype products.	agricultural residues, with a focus on assessing technological feasibility and developing prototype samples.

Strategic Initiative 2 : Expand the growth of clean and renewable energy businesses, such as biogas from energy crops and Refuse Derived Fuel type 3 (RDF3).

Status ● Caution

Year	Expected Outcomes	Actual Result
2026	- Conduct Strategic Foresight to adjust the organization's operational plans. - Complete the feasibility study, locate a suitable project area for plant construction, and initiate negotiations with government agencies and local partners in Indonesia. - Successfully sign an MOU with partners or local authorities.	The project is currently undergoing a feasibility study and may experience delays from the original timeline.

Strategic Plan 2 : Operational Efficiency and Power Generation Capacity Expansion Strategy

The company plans to enhance operational efficiency and increase revenue from power generation by improving feed gas quality to optimize generator performance, along with installing solar power systems to expand electricity generation capacity.

Targets

- Corporate Financial Targets

Title	Target			Actual Result	
	2026	2027	2028	2025	6M/2026
Total Revenues (MILLION BAHT)	1,900	2,100	2,240	1704.40	709.78

Strategic Initiative

Strategic Initiative 1 : Increase power generation efficiency by reducing the heating value of Feed Gas.

Status ● Caution

Year	Expected Outcomes	Actual Result
2026	- Conduct an experiment using nitrogen and carbon dioxide gas to adjust the Heating Value and enhance the generator's operational suitability by testing for the optimal condition. - Select the most effective ratio of nitrogen and carbon dioxide gas, and initiate implementation across all generators. The initial results indicate a potential increase in power generation by approximately 10-13%.	The project is currently undergoing a feasibility study and may experience delays from the original timeline.

Strategic Initiative 2 : 300 kW solar cell installation project at Phu Pha Man Power Plant, Khon Kaen Province, operated by Subsidiary Company (UAC Energy Co., Ltd., and/or UAC&TPT Energy Co., Ltd.)

Status ● On track

Year	Expected Outcomes	Actual Result
2026	• Complete the procurement and installation of a 300 kW solar cell system to support the internal electricity load within the power plant. • Connect the solar cell system to the internal grid, enabling the immediate use of solar energy instead of main grid electricity. • Test system operations and commence commercial operations, aiming to increase electricity sales by 1,500 units per day, equivalent to approximately THB 5,400.	The project is currently in the bidding process to select a contractor for the installation of a 150 kW solar PV system. The contractor selection is expected to be completed by August 2026, with installation scheduled for completion by November 2026.

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Section 2
Governance Plan

Quarterly update : Section 2 Governance Plan

Accountability and Transparency Governance

Enhancing anti-corruption and fraud prevention efforts

This initiative aims to establish a strong governance framework to combat all forms of corruption through the formulation, review, monitoring, and evaluation of compliance with internal policies and practices at least once a year. The company is also committed to fostering a culture of integrity and honesty among employees while pursuing national (CAC) and international (ISO) certifications to reinforce its dedication to ethical business conduct. These efforts are designed to build confidence and trust among investors and stakeholders, ensuring sustainable growth and long-term organizational resilience.

Targets

Title	Target			Actual Result	
	2026	2027	2028	Before Project Participation	6M/2026
The company has established an anti-corruption policy and practices.	In Progress	In Progress	Success	In Progress	In Progress
An anti-corruption and anti-bribery policy has been developed to comprehensively cover the organization's business operations,formally approved by the Board of Directors,and supported by clear and practical implementation guidelines	-	-	-	Complete	Success
The company conducts regular monitoring and evaluation of compliance with its anti-corruption and anti-bribery policy and procedures. Audit results are reported by internal auditors to the Board of Directors at least annually. In the event of any violations,corrective actions and preventive measures are clearly defined to prevent recurrence	In Progress	In Progress	Success	Not Started	In Progress
The company conducts an annual review of its anti-corruption and anti-bribery policy and practices with the Board of Directors	In Progress	Success	Success	Not Started	In Progress
Achieve CAC certification from the Thai Institute of Directors (Thai IOD)	Not Started	Signatory	Certified	Not Started	Not Started
Include additional content on Anti-Fraud and Anti-Corruption in both the Orientation training program for new employees and the Refresher Course for existing employees, with a target that relevant participants achieve a minimum passing score of 80-85% on the assessment.	In Progress	In Progress	Success	-	In Progress

Strategic Initiative

Strategic Initiative 1 : Monitoring and evaluating the implementation of anti-corruption policies and practices

Status ● On track		
Year	Expected Outcomes	Actual Result
2026	- Plan and design internal audit processes for anti-corruption and bribery policies and guidelines, to be used as a framework for internal operations. - Review anti-corruption and bribery policies and guidelines to ensure they align with the business and any changed regulations.	Compliance with the policy is regularly monitored and evaluated, with the results reported to the Board of Directors.

Strategic Initiative 2 : Present anti-corruption policies and practices to the Board of Directors once a year

Status ● On track		
Year	Expected Outcomes	Actual Result
2026	- Plan the framework for reviewing policies and guidelines. - Review the anti-corruption and bribery policies and guidelines for the first time to ensure they align with the business and any changed regulations and propose them to the Board of Directors.	The policy and related guidelines are currently under review to ensure alignment with the evolving business context and regulatory requirements.

Strategic Initiative 3 : Obtaining CAC Certification from the Thai Institute of Directors (Thai IOD)

Status ● On track		
Year	Expected Outcomes	Actual Result
2026	Hire an external consultant to evaluate the company's readiness based on the 71-point assessment form (CAC Checklist).	The Company is currently in the process of selecting an external advisor to assess its readiness against the CAC Checklist.

Strategic Initiative 4 : Include additional content on Anti-Fraud and Anti-Corruption in both the Orientation training program for new employees and the Refresher Course for existing employees, with a target that relevant participants achieve a minimum passing score of 80-85% on the assessment.

Status ● On track		
Year	Expected Outcomes	Actual Result
2026	Complete the preparation of presentation materials on Anti-Fraud and Anti-Corruption to be incorporated into the Orientation training program for new employees and the Refresher Course for existing employees.	Collaborating with the Human Resources Department to provide anti-corruption training for new employees as part of the orientation program and refresher training for existing employees.

Enhancing whistleblowing mechanisms

This plan aims to enhance the organization’s whistleblowing and complaint reporting system to ensure efficiency, transparency, and protection for whistleblowers from retaliation or negative consequences. The objective is to establish multiple and confidential reporting channels that employees and stakeholders can trust, enabling them to report misconduct, misuse of internal information, or unethical behavior safely.

Targets

Title	Target			Actual Result	
	2026	2027	2028	Before Project Participation	6M/2026
The company has established a whistleblowing policy and procedures for reporting misconduct.	In Progress	Success	Success	In Progress	In Progress
The company has established a formal,written whistleblowing policy and procedures,which have been approved by the Board of Directors	-	-	-	Complete	Success
Appointment of an impartial recipient for whistleblowing reports.	-	-	-	Complete	Success
All complaints are thoroughly investigated,and outcomes are reported to the Board in a timely manner,with appropriate corrective and preventive actions in cases of confirmed misconduct to avoid recurrence.	-	-	-	Complete	Success
The whistleblowing policy and procedures reviewed by the Board of Directors at least annually.	In Progress	Success	Success	Not Started	In Progress
Reduce the complaint handling timeframe by setting a target to complete the process within no more than 30 working days, measured from the date the whistleblowing report is received until the final decision is communicated to the complainant.	In Progress	In Progress	Success	-	In Progress

Strategic Initiative

Strategic Initiative 1 : Review the policy and guidelines and present them to the Board of Directors once a year.

Status ● On track

Year	Expected Outcomes	Actual Result
2026	- Plan the framework for reviewing policies and guidelines. - Review whistleblowing policies and guidelines for the first time to ensure they align with the business and any changed regulations, and propose them to the Board of Directors.	The policy and related guidelines are currently under review.

Strategic Initiative 2 : Develop standardized procedures and a monitoring system for complaint management by establishing clear timelines and responsible parties to ensure completion within 30 working days.

Status ● On track		
Year	Expected Outcomes	Actual Result
2026	Establish a clear Standard Operating Procedure (SOP) for complaint management, specifying responsible persons at each stage, and implement it across all relevant departments.	The Standard Operating Procedure (SOP) manual is currently under development.

Enhancing the prevention of insider information

This plan aims to strengthen corporate governance systems in controlling and preventing the misuse of inside information. It is designed to prevent the use of non-public information for personal or unlawful gain by directors, executives, employees, or other related parties who may have access to the company’s confidential information.

Targets

Title	Target			Actual Result	
	2026	2027	2028	Before Project Participation	6M/2026
The company has established a policy and procedures to prevent the misuse of insider information.	-	-	-	Complete	Success
A Board-approved written policy on insider information prevention has been clearly defined and implemented	-	-	-	Complete	Success
A structured process is implemented to regularly monitor and review compliance with the insider trading prevention policy,with audits conducted at least annually.	-	-	-	Complete	Success
The implementation of the insider information prevention policy is reviewed and reported to the Board of Directors at least annually. If any violations are detected,corrective actions and preventive measures are clearly outlined to prevent recurrence	-	-	-	Complete	Success
Internally disclose,on a per-transaction basis,the list of individuals who have access to inside information regarding any transaction that may affect the company’s stock price and investor decisions.	In Progress	In Progress	Success	-	In Progress

Strategic Initiative

Strategic Initiative : Announce, on a case-by-case basis within the company, the list of persons involved with inside information in any transaction that may affect the securities price or investors’ decision-making.

Status ● On track		
Year	Expected Outcomes	Actual Result
2026	• Prepare and review the list of persons with access to Inside Information (Insider List) within the company. • Notify relevant persons of the list and their responsibilities for acknowledgment; initiate the reporting system and track securities trading of involved persons on a case-by-case basis.	The Company is currently preparing and reviewing the list of persons with access to Inside Information, and will notify relevant persons of their roles and responsibilities and obtain their acknowledgment. The process is expected to be completed within 2026.

Quarterly update
Section 3
Climate Plan

Quarterly update : Section 3 Climate Plan

Greenhouse gas inventory (GHG) plan

UAC Global Public Company Limited (the “Company”) and its group recognize the significance of climate change impacts across environmental, economic, and social dimensions. The Company has therefore developed a “Greenhouse Gas Inventory Plan” to guide the management of environmental data throughout the project period in alignment with its climate change policy, thereby supporting sustainable business growth and enhancing its ability to respond effectively to climate-related challenges.

Targets

Title	Target			Actual Result
	2026	2027	2028	6M/2026
GHG inventory report, GHG verification and disclosure (specific to Scope 1 and Scope 2 emissions)	In Progress	Success	Success	In Progress
Enhancing stakeholder awareness	In Progress	In Progress	Success	No action taken

Strategic Initiative

Strategic Initiative 1 : 1. Preparing Greenhouse Gas Inventory

Status ● On track

Year	Expected Outcomes	Actual Result
2026	- Engage external consultants to support the preparation and verification of the greenhouse gas inventory - Compile complete and accurate data for the 2026 greenhouse gas inventory	Engage an external consultant and collect data for greenhouse gas accounting covering Scope 1, Scope 2, and Scope 3 emissions.

Strategic Initiative 2 : 2. Enhancing Stakeholder Awareness

Status ● On track

Year	Expected Outcomes	Actual Result
2026	Disclose the 2025 greenhouse gas inventory and other environmental performance through the annual report	The Company disclosed its greenhouse gas inventory for 2025, along with other environmental performance information, in its annual report. However the disclosed information has not yet been independently verified by a verifier. The Company plans to undergo verification and obtain certification from the Thailand Greenhouse Gas Management Organization (TGO) in 2027.

Quarterly update
Attachment

Quarterly update : Attachment

JUMP+ Plan

URL Link to the Document : https://jumpplusmedia-setlink.setgroup.or.th/planSubmission/UAC1_JUMP%2B_Plan_Year_2026-2028_EN.pdf

