



Quarterly update in second quarter of 2026

JUMP+ Plan

Year 2026 - 2028



Yong Concrete Public Company Limited

(YONG)

at 30 June 2026

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Yong Concrete Public Company Limited

mai	CG Report : -
Property & Construction	SET ESG Ratings: -
	Anti-Corruption Certification (CAC): -

Business Type

The company engages in manufacturing and distributing of precast concrete, ready-mixed concrete, and installation of prefabricated structure.

Financial Statement				
Year	2025	2024	2023	2022
Income Statement (MB)				
Revenues	984.06	1,002.01	1,150.13	1,030.20
Expenses	950.84	918.07	980.20	894.06
Net Profit	20.35	60.57	128.00	100.98
Balance Sheet (MB)				
Assets	1,287.33	1,233.41	1,298.27	1,333.33
Liabilities	403.40	329.03	400.07	497.45
Shareholders' Equity	883.93	904.38	898.21	835.89
Cash Flow (MB)				
Operating	133.87	145.63	220.82	161.94
Investing	-17.49	-32.14	-107.30	-102.77
Financing	-99.31	-118.08	-216.34	60.31
Financial Ratio				
EPS (Baht)	0.03	0.09	0.19	0.17
GP Margin (%)	21.69	26.60	30.05	29.62
NP Margin (%)	2.07	6.04	11.13	9.80
D/E Ratio (Times)	0.46	0.36	0.45	0.60
ROE (%)	2.28	6.72	14.76	15.91
ROA (%)	2.64	6.63	12.91	11.18

JUMP+ Plan			
Business Plan			
Target in 2028			
Net Profit	44.71 Million Baht		
Strategic Plan	Growth	Profitability & Efficiency	Stability
1. Strategic Plan : Proactive Growth in the Industrial Market	✓	✓	
Governance Plan			
1. Ensuring the independence of the board of directors			
2. Enhancing the competency and performance of the board of directors			
3. Enhancing anti-corruption and fraud prevention efforts			
4. Enhancing whistleblowing mechanisms			
5. Enhancing the prevention of insider information			
Climate Action Plan			
1. Greenhouse gas inventory (GHG) plan			

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Quarterly update

Section 1

Business Plan

Quarterly update : Section 1 Business Plan

Target in 2028

Title	Target	Actual Data	
	2028	2025	6M/2026
Net Profit (Million Baht)	44.71	20.35	5.65

The Company will expand its market from its existing customer base to industrial sectors in the Eastern Economic Corridor (EEC), which serves as a key economic growth hub of the country.

Progress description

During the first half of 2026, the Company reported a net profit of THB 5.65 million despite the continued slowdown in the domestic economy, which intensified competition in the construction industry. At the same time, the property sector had not yet fully recovered, while the costs of key raw materials, including steel, cement, aggregates, sand, and fuel for transportation, remained high and volatile. Nevertheless, the Company continued to make meaningful progress in implementing its Value Creation Plan, particularly the expansion of its production capacity in the Eastern Economic Corridor (EEC). The Company expects to commence operations at two new ready-mixed concrete (RMC) plants within 2026. In addition, the Company has secured several high-value projects for the second half of the year, which are expected to support revenue growth and strengthen the Company's operating performance going forward.

Growth plan/Increase business value

Strategic Plan : Proactive Growth in the Industrial Market

Market Penetration Strategy The Company has defined a proactive growth direction by expanding its market presence from its existing customer base into industrial customer segments located in the Eastern Economic Corridor (EEC), which serves as one of the country’s key engines of economic growth. Under its Operational Plan, the Company will focus on driving business execution through five core strategic pillars:

- 1. Production & Capacity Management
- 2. Logistics & Supply Chain Optimization
- 3. Quality & Product Innovation
- 4. HR & Sales Force Development
- 5. Marketing Operations & IT Enablement

Targets

• Corporate Financial Targets

Title	Target			Actual Data	
	2026	2027	2028	2025	6M/2026
Revenue From Operations (MILLION BAHT)	1093.19	1224.37	1371.30	976.06	437.79
Revenue Growth (%) YoY Growth Rate	12.00	12.00	12.00	-1.79	-5.02
Gross Profit Margin (%)	22.19	22.69	23.19	21.69	23.88

Strategic Initiative

Strategic Initiative 1 : Planned Investment in the Construction of a New Ready-Mixed Concrete (RMC) Plant in the EEC Area

Status ● On track

Year	Expected Outcomes	Actual Data
2026	- To establish its investment foundation, the Company is currently undertaking the identification and selection of suitable locations, focusing on areas in close proximity to key customer clusters and major industrial estates within the Eastern Economic Corridor (EEC), including Chonburi and Rayong provinces. This initiative aims to enhance delivery efficiency, reduce transportation costs per unit, and strengthen the Company’s competitive advantage. The Company is also preparing to proceed with land procurement in appropriate forms, whether through purchase or lease arrangements, as well as to develop its capital expenditure plan in a prudent and systematic manner. - The Company plans to construct three Ready-Mixed Concrete (RMC) plants within the EEC area to support future capacity expansion. - In addition, the Company will develop an integrated logistics system to achieve economies of scale through efficient resource sharing, such as transit mixer trucks and personnel. This initiative is expected to reduce labor dependency, minimize human error, and enhance asset utilization.	The Board of Directors' Meeting No. 1/2026, held on 18 February 2026, approved the investment in the construction of one precast concrete manufacturing plant and three ready-mixed concrete (RMC) plants in the Eastern Economic Corridor (EEC). Following feasibility studies and site selection, the Company has acquired land for two RMC plants located in Nong Phai Kaew Subdistrict, Chonburi Province, and Nong Lalok Subdistrict, Rayong Province. Both projects are currently under construction and are expected to commence operations within 2026. The third RMC plant remains in the process of site selection. In addition, the Extraordinary General Meeting of Shareholders No. 1/2026, held on 22 May 2026, approved the investment in the construction of a precast concrete manufacturing plant and the long-term lease of land in the EEC area to support customer base expansion, enhance production and distribution capabilities, improve logistics efficiency, and strengthen the Company's long-term competitiveness.

Strategic Initiative 2 : Proactive Expansion of Sales Channels in the EEC Area

Status ● On track

Year	Expected Outcomes	Actual Data
2026	- The Company will establish a dedicated EEC sales force comprising Sales Engineers and Technical Advisors with specialized technical expertise in ready-mixed concrete, as well as the ability to communicate in Chinese. - Targeted market penetration to directly access industrial estate	The Company has completed the establishment of its EEC Sales Force and has conducted product training to strengthen the team's technical capabilities. The team has commenced market surveys and customer engagement activities across industrial estates within the Eastern Economic Corridor (EEC) to expand the

Year	Expected Outcomes	Actual Data
	customers, such as Chinese investors, EV manufacturers, and main contractors for data center projects. • The Company will provide technical product training for employees, along with training on the use of CRM systems, to enhance customer management capabilities.	customer base, create new business opportunities, and support the Company's future growth in the target area.

Quarterly update
Section 2
Governance Plan

Quarterly update : Section 2 Governance Plan

Board Structure and Qualifications

Ensuring the independence of the board of directors

The Company is committed to strengthening the strategic independence of the Board of Directors by regularly reviewing and enhancing its corporate governance policies to ensure alignment with both the principles of the Securities and Exchange Commission (SEC CG Code) and the best practices of the Thai Institute of Directors (IOD) under the CGR Checklists. This integrated approach aims to ensure consistency and systematic linkage across the overall governance framework. The promotion of independence is therefore not limited solely to the qualifications of independent directors, but also extends to the design of the Board structure to genuinely reflect its oversight role. This includes maintaining an appropriate proportion of independent directors, clearly delineating the roles and responsibilities between the Board and management, and establishing mechanisms that support independent and objective decision-making. These measures enable the Board to perform its duties effectively, transparently, and in accordance with internationally recognized standards of corporate governance.

Targets

Title	Target			Actual Data	
	2026	2027	2028	Before Project Participation	6M/2026
The Chairman of the Board is an Independent Director	-	-	-	Complete	Success
The Company has enhanced its governance structure by establishing a Nomination and Remuneration Committee, comprising no less than 50% independent directors, with the Chairperson of the Committee being an independent director.	Completed	Completed	Completed	-	Success

Progress description

The Company has strengthened its corporate governance structure in line with its implementation plan. At the Board of Directors' Meeting No. 4/2025, held on 7 November 2025, the Board approved the establishment of the Nomination and Remuneration Committee, comprising three members. The Committee is chaired by an Independent Director, with two Independent Directors serving on the Committee, representing 66.67% of its total membership.

Strategic Initiative

Strategic Initiative 1 : The Company has reviewed its organizational structure and submitted the proposed revisions to the Board of Directors for approval.

Status ● On track

Year	Expected Outcomes	Actual Data
2026	The Board of Directors has approved the establishment of the Nomination and Remuneration Committee, comprising not less	The Company has strengthened its corporate governance structure in accordance with its implementation plan. At the Board of Directors' Meeting No. 4/2025, held on 7 November 2025, the Board approved the establishment of the Nomination and

Year	Expected Outcomes	Actual Data
	than 50% independent directors, with the Chairperson being an independent director. The Committee shall convene at least once per year and operate under a formal charter. • The Board of Directors has reviewed and revised the Board Charter to clearly delineate the roles and responsibilities between the Board of Directors and the Nomination and Remuneration Committee. • The nomination of directors to replace those retiring by rotation and the determination of directors’ remuneration have been revised to require prior consideration by the Nomination and Remuneration Committee before being proposed to the Board of Directors and the Annual General Meeting of Shareholders for approval. • The annual performance evaluation of the Board of Directors has been revised to align with the guidelines of the Stock Exchange of Thailand (SET), particularly with respect to evaluation criteria relating to Board independence. • For the 2026 CGR Checklist assessment, the number of non-compliant items under the Board Responsibilities category was fewer than 15 items.	Remuneration Committee, comprising three members. The Committee is chaired by an Independent Director, with two Independent Directors representing 66.67% of its total membership. The Company has also adopted the Charter of the Nomination and Remuneration Committee and revised the Board of Directors' Charter to clearly define the roles, duties, and responsibilities of each governing body in line with good corporate governance principles. In addition, the nomination process for directors retiring by rotation and the consideration of directors' remuneration have been revised to require prior review by the Nomination and Remuneration Committee before submission to the Board of Directors and the Annual General Meeting of Shareholders. Furthermore, the Company has enhanced the annual Board of Directors' performance evaluation criteria to align with the guidelines of the Stock Exchange of Thailand (SET), including assessment criteria relating to the independence of the Board. The results of the 2026 Corporate Governance Report (CGR) assessment, particularly in the Board Responsibilities category, are currently pending and are expected to be announced in the fourth quarter of 2026. The Company expects to achieve the governance targets set out in its implementation plan.

Strategic Initiative 2 : Arrangement of a Non-Executive Directors Meeting and a separate meeting between the Audit Committee and the external auditor without the presence of management.

Status ● On track		
Year	Expected Outcomes	Actual Data
2026	• The Company shall arrange a meeting of the Non-Executive Directors at least once per year to consider significant matters without the influence of management, major shareholders, or controlling persons. Such matters include, for example, connected transactions or transactions involving conflicts of interest, as well as the independence of the Board of Directors in considering agenda items free from undue influence. Minutes of the meeting shall be recorded, and key discussion points shall be communicated to management for acknowledgment and implementation. A reporting cycle shall subsequently be established to monitor management’s progress and follow up on the implementation outcomes. • The Company shall arrange a meeting between the Audit Committee and the external auditor without the presence of management at least once per year. • In the 2026 CGR Checklist assessment, the Company received a full score in the section relating to the arrangement of Non-Executive Directors’ meetings.	The Company has implemented its corporate governance enhancement plan. On 7 November 2025, the Audit Committee held a meeting with the external auditor without the presence of the management to promote the independence of the oversight process and strengthen the quality of financial reporting oversight. This meeting has been disclosed in the Company's Annual Report. As for the meeting of the non-executive directors and the 2026 Corporate Governance Report (CGR) assessment relating to this governance practice, the relevant activities are being carried out in accordance with the implementation plan, and the assessment results are expected to be announced in the fourth quarter of 2026.

Enhancing the competency and performance of the board of directors

The Company is committed to strengthening the Board’s capability to provide effective strategic oversight by encouraging directors to continuously undertake training and development programs relevant to corporate governance and the Company’s business. This is complemented by a structured performance evaluation of the Board at the collective, individual, and sub-committee levels. The evaluation results are systematically linked to development plans to enhance the knowledge and competencies required, thereby elevating directors’ capabilities in alignment with the rapidly evolving business environment, particularly in the areas of strategy, risk management, technology, and ESG.

Targets

Title	Target			Actual Data	
	2026	2027	2028	Before Project Participation	6M/2026
The company engages external consultants to support the development of the Board's evaluation framework and to provide recommendations for the Board’s performance assessment	In Progress	In Progress	Success	Not Started	In Progress
Enhance the Board performance evaluation system at the collective, individual, and sub-committee levels to ensure it is systematic, transparent, and reflective of the quality of corporate governance, by adopting guidelines from the Stock Exchange of Thailand (SET) or the Thai Institute of Directors Association (IOD).	Success	Success	Success	-	In Progress

Strategic Initiative

Strategic Initiative 1 : Review and enhance the performance evaluation criteria of the Board of Directors and its sub-committees.

Status ● On track		
Year	Expected Outcomes	Actual Data
2026	- Revise the evaluation forms and processes to align with the guidelines of the Stock Exchange of Thailand (SET) and the Thai Institute of Directors Association (IOD). - The Company conducts performance evaluations of the Board at the collective, individual, and sub-committee levels, and utilizes the evaluation results to further enhance the capabilities of directors. - Disclose the evaluation results in the Form 56-1 One Report.	The Company has completed the enhancement of its Board of Directors' performance evaluation forms and evaluation process in accordance with the guidelines of the Stock Exchange of Thailand (SET) and the Thai Institute of Directors (IOD). Comprehensive performance evaluations covering the Board as a whole, individual directors, and Board committees are scheduled to be conducted in the fourth quarter of 2026. The evaluation results will be used to further enhance the effectiveness and capabilities of the Board and will be disclosed in the Company's 56-1 One Report in accordance with the applicable requirements.

Strategic Initiative 2 : Develop a Directors’ Knowledge Development Plan.

Status ● On track		
Year	Expected Outcomes	Actual Data
2026	- Prepare an annual Directors’ Development Plan, taking into consideration the context of enhancing directors’ capabilities in business strategy, business innovation, corporate governance roles, and ESG. The training programs may include both in-house training and external training conducted by specialized institutions. - Implement at least one development program per year.	The Company is currently developing its annual Board of Directors' development plan to enhance directors' knowledge in business strategy, innovation, corporate governance, and ESG, in line with their roles and responsibilities. In the meantime, the Company has continuously monitored and shared relevant training programs, articles, and professional publications with the Board to support ongoing learning and to prepare for the implementation of the Board development program in accordance with the established plan.

Accountability and Transparency Governance

Enhancing anti-corruption and fraud prevention efforts

The Company is committed to fostering a culture of integrity and transparency as an integral part of its business operations in order to build confidence among stakeholders and elevate its internal control system to be on par with leading private-sector standards. The Company aims to participate in the Thai Private Sector Collective Action Against Corruption (CAC) and extend such initiatives to its subsidiaries and key business partners to ensure that its management practices are aligned with good corporate governance principles on a sustainable, long-term basis.

Targets

Title	Target			Actual Data	
	2026	2027	2028	Before Project Participation	6M/2026
The company has established an anti-corruption policy and practices.	In Progress	Success	Success	Not Started	In Progress
An anti-corruption and anti-bribery policy has been developed to comprehensively cover the organization's business operations,formally approved by the Board of Directors,and supported by clear and practical implementation guidelines	Success	Success	Success	Not Started	Success
The company conducts regular monitoring and evaluation of compliance with its anti-corruption and anti-bribery policy and procedures. Audit results are reported by internal auditors to the Board of Directors at least annually. In the event of any violations,corrective actions and preventive measures are clearly defined to prevent recurrence	In Progress	Success	Success	Not Started	In Progress
The company conducts an annual review of its anti-	In Progress	Success	Success	Not Started	In Progress

Title	Target			Actual Data	
	2026	2027	2028	Before Project Participation	6M/2026
corruption and anti-bribery policy and practices with the Board of Directors					
Achieve CAC certification from the Thai Institute of Directors (Thai IOD)	Not Started	Signatory	Certified	Not Started	-
All employees are communicated the anti-fraud and anti-corruption policy and related practices.	Success	Success	Success	-	Success

Strategic Initiative

Strategic Initiative 1 : Revise and/or develop key policies, such as the Anti-Fraud and Anti-Corruption Policy, relevant operational guidelines (e.g., gifts and hospitality, charitable donations), and the Whistleblowing Policy, to ensure alignment with the CAC assessment criteria.

Status ● On track		
Year	Expected Outcomes	Actual Data
2026	- Revise the Anti-Fraud and Anti-Corruption Policy and the Whistleblowing Policy to align with the CAC assessment criteria, and subsequently disclose them on the Company’s website. - Communicate the policy to directors, executives, and all employees to ensure acknowledgment and proper implementation. - Report the operational results in the Form 56-1 One Report.	The Company has reviewed and enhanced its Anti-Corruption Policy and Whistleblowing Policy to align with the assessment criteria of the Thai Private Sector Collective Action Against Corruption (CAC). At the Board of Directors' Meeting held on 7 November 2025, the Board approved the revised policies. The policies have subsequently been published on the Company's website and communicated to all directors, executives, and employees for acknowledgement and compliance. The implementation of these policies has also been disclosed in the Company's 56-1 One Report.

Strategic Initiative 2 : All employees have been communicated the Anti-Fraud and Anti-Corruption Policy and related guidelines.

Status ● On track		
Year	Expected Outcomes	Actual Data
2026	- Establish objectives and develop a communication plan for the Anti-Fraud and Anti-Corruption Policy to directors, executives, and employees. - Establish a record-keeping system for such communications, categorized by directors, executives, and employees. - Pilot the communication process and data collection system. - Report the operating results in the Form 56-1 One Report.	The Company has established the communication objectives and completed the communication of its Anti-Corruption Policy to all directors, executives, and employees. In addition, the Company has developed a communication record management system, categorized by stakeholder group, to facilitate monitoring and follow-up. During 2026, the Company has conducted one communication campaign under the policy, and the implementation results will be disclosed in the Company's 56-1 One Report in accordance with the applicable requirements.

Strategic Initiative 3 : Obtain CAC membership certification by 2028.

Status ● On track		
Year	Expected Outcomes	Actual Data
2026	- Conduct a gap analysis of the Company’s current policies and practices against the 71 CAC Checklists. - Conduct a fraud and corruption risk assessment and establish appropriate risk management measures, then submit the results to the Audit Committee for consideration. - Report the risk assessment results and the related risk management measures in the Form 56-1 One Report.	The Company is currently conducting a Gap Analysis to compare its existing policies and practices against the 71 assessment criteria of the Thai Private Sector Collective Action Against Corruption (CAC). The objective is to identify areas for improvement and provide a basis for assessing corruption risks and developing appropriate risk management measures. The results will be submitted to the Audit Committee for consideration and subsequently disclosed in the Company's 56-1 One Report in accordance with the implementation plan.

Enhancing whistleblowing mechanisms

he Company places significant importance on fostering a culture of transparency and ethical conduct by encouraging employees and stakeholders to report misconduct, fraud, or behaviors that violate the Code of Conduct in a safe and protected manner. This approach aims to enhance the effectiveness of the corporate governance framework and mitigate ethical and fraud-related risks within the organization.

Targets

Title	Target			Actual Data	
	2026	2027	2028	Before Project Participation	6M/2026
The company has established a whistleblowing policy and procedures for reporting misconduct.	In Progress	Success	Success	In Progress	In Progress
The company has established a formal,written whistleblowing policy and procedures,which have been approved by the Board of Directors	-	-	-	Complete	Success
Appointment of an impartial recipient for whistleblowing reports.	-	-	-	Complete	Success
All complaints are thoroughly investigated,and outcomes are reported to the Board in a timely manner,with appropriate corrective and preventive actions in cases of confirmed misconduct to avoid recurrence.	In Progress	Success	Success	Not Started	In Progress
The whistleblowing policy and procedures reviewed by the Board of Directors at least annually.	-	-	-	Complete	In Progress
All employees are communicated the whistleblowing policy and reporting procedures for misconduct.	In Progress	Success	Success	-	Success

Strategic Initiative

Strategic Initiative 1 : Review the whistleblowing policy and procedures for reporting misconduct.

Status ● On track		
Year	Expected Outcomes	Actual Data
2026	- Review the whistleblowing policy and reporting procedures by benchmarking them against relevant capital market laws, the SEC CG Code, the CGR Checklist, and best practices adopted by other listed companies. - Submit to the Board of Directors for consideration and approval, and subsequently disclose on the Company’s website. - Communicate the policy and related procedures to directors, executives, and employees to ensure awareness and understanding. - Require all directors, executives, and employees to formally acknowledge and agree to comply with the policy. - Report the operating results in the Form 56-1 One Report.	The Company has reviewed its Whistleblowing Policy and Guidelines to ensure alignment with the applicable regulatory requirements and best practices. At the Board of Directors' Meeting held on 7 November 2025, the Board approved the revised policy. The policy has subsequently been published on the Company's website and communicated to all directors, executives, and employees. In addition, all relevant personnel are required to acknowledge and agree to comply with the policy. The implementation of the policy has also been disclosed in the Company's 56-1 One Report.

Strategic Initiative 2 : Develop a Standard Operating Procedure (SOP) with clearly defined responsibilities at each stage, including case intake, investigation, reporting of findings, and confidentiality of information.

Status ● On track		
Year	Expected Outcomes	Actual Data
2026	- Gather and review existing whistleblowing processes to identify gaps and assess efficiency, including potential redundancies, control weaknesses, and insecure data retention practices. - Prepare a process map covering the key steps of the whistleblowing procedure in accordance with the policy, and formally define the responsible persons at each stage in writing to ensure transparency. - Present the matter to the Audit Committee for consideration. - Communicate to directors, executives, and relevant parties to ensure their awareness and compliance. - Report the operating results in the Form 56-1 One Report.	The Company is currently reviewing and enhancing its whistleblowing process by assessing the existing procedures to evaluate their effectiveness and identify areas for improvement. At the same time, the Company is preparing a Process Mapping framework covering the key whistleblowing procedures and defining the responsibilities of each responsible party in writing to enhance the transparency and efficiency of the process. The proposed framework will be submitted to the Audit Committee for consideration, followed by communication to directors, executives, and relevant personnel prior to the disclosure of the implementation results in the Company's 56-1 One Report. The project is expected to be completed by the fourth quarter of 2026.

Enhancing the prevention of insider information

Promoting a transparent and ethics-driven organizational culture is a fundamental pillar of good corporate governance. This plan aims to enhance the effectiveness, transparency, security, and credibility of the whistleblowing system among employees and stakeholders. It focuses on the prevention and early detection of inappropriate conduct, such as fraud, abuse of authority, and the misuse of insider information for personal gain. By addressing issues at their source, the Company seeks to mitigate reputational and legal risks while strengthening overall governance standards.

Targets

Title	Target			Actual Data	
	2026	2027	2028	Before Project Participation	6M/2026
The company has established a policy and procedures to prevent the misuse of insider information.	In Progress	Success	Success	In Progress	In Progress
A Board-approved written policy on insider information prevention has been clearly defined and implemented	-	-	-	Complete	Success
A structured process is implemented to regularly monitor and review compliance with the insider trading prevention policy,with audits conducted at least annually.	In Progress	Success	Success	Not Started	In Progress
The implementation of the insider information prevention policy is reviewed and reported to the Board of Directors at least annually. If any violations are detected,corrective actions and preventive measures are clearly outlined to prevent recurrence	Success	Success	Success	Not Started	In Progress
Internally disclose,on a per-transaction basis,the list of individuals who have access to inside information regarding any transaction that may affect the company’s stock price and investor decisions.	In Progress	Success	Success	-	In Progress

Strategic Initiative

Strategic Initiative 1 : Review the policy and procedures for the prevention of insider information misuse.

Status ● On track

Year	Expected Outcomes	Actual Data
2026	- Review the policy and procedures on the prevention of insider information misuse, which form part of the Company’s Code of Conduct, by benchmarking them against applicable capital market laws, the SEC CG Code, the CGR Checklist, and recognized best practices of other listed companies. - Present the matter to the Board of Directors for consideration and approval, and subsequently publish it on the Company’s website. - Communicate the policy and related procedures to directors, executives, and employees to ensure their awareness and understanding. - Require all directors, executives, and employees to formally acknowledge and agree to comply with the policy. - Report the operating results in the Form 56-1 One Report.	The Company has reviewed its Policy and Guidelines on the Prevention of Insider Information Misuse, which form part of the Company's Code of Conduct, to ensure alignment with the applicable regulatory requirements and best practices. At the Board of Directors' Meeting held on 7 November 2025, the Board approved the revised policy. The policy has subsequently been published on the Company's website, communicated to all directors, executives, and employees, and all relevant personnel are required to acknowledge and agree to comply with the policy. The implementation of the policy has also been disclosed in the Company's 56-1 One Report.

Strategic Initiative 2 : Develop a system for reporting and maintaining a list of directors, executives, and employees who have access to or are in possession of insider information.

Status ● On track

Year	Expected Outcomes	Actual Data
2026	• Develop a system for reporting and maintaining a list of directors, executives, and employees who have access to or possess inside information (Insider Persons). Senior management of each department shall be required to submit the names of such individuals to the Company Secretary or a person designated by the Chief Executive Officer for consolidation and record-keeping. • Establish a policy prohibiting the trading of the Company’s securities during the 30-day period prior to the announcement of quarterly and annual financial statements, and until 24 hours after such announcement (Blackout Period). • Establish a practice to communicate the Blackout Period in advance to individuals listed as Insider Persons, requiring them to refrain from trading the Company’s securities during such period. • Develop a systematic process for recording and maintaining data on training and communication outcomes. • Report the operating results in the Form 56-1 One Report.	The Company has enhanced its process for managing information relating to Insider Persons by identifying and maintaining a register of individuals who may have access to or possess inside information under the responsibility of the Company Secretary. The Company has also established and communicated its Blackout Period policy, requiring relevant persons to refrain from trading the Company's securities during the period of 30 days prior to the announcement of the quarterly and annual financial statements and until 24 hours after such information has been publicly disclosed. In addition, the Company maintains records of related communications and implementation activities to support disclosure in the Company's 56-1 One Report in accordance with the applicable requirements.

Quarterly update
Section 3
Climate Plan

Quarterly update : Section 3 Climate Plan

Greenhouse gas inventory (GHG) plan

The Company has established a plan to develop a Greenhouse Gas Inventory (GHG Inventory) to systematically determine its organizational greenhouse gas emissions baseline, covering both direct and indirect activities in accordance with internationally recognized standards. This initiative represents a significant step in laying the foundation for effective environmental management. The resulting data will support the establishment of emission reduction targets and mitigation measures, climate-related risk management, and transparent disclosure to stakeholders. The Company remains committed to driving sustainable growth while enhancing long-term value creation and competitive advantage.

Targets

Title	Target			Actual Data
	2026	2027	2028	6M/2026
GHG inventory report, GHG verification and disclosure (specific to Scope 1 and Scope 2 emissions)	In Progress	In Progress	Success	In Progress

Strategic Initiative

Strategic Initiative 1 : Prepare, verify, and disclose the Carbon Footprint for Organization (CFO) assessment report.

Status ● On track

Year	Expected Outcomes	Actual Data
2026	The Company will systematically collect and compile activity data related to the operations of Yong Concrete Public Company Limited, Head Office, Tha Muang District, Kanchanaburi Province, for use in the Carbon Footprint for Organization (CFO) assessment in accordance with applicable criteria and standards.	The Company has appointed a consultant to provide training and support for the implementation of its Corporate Carbon Footprint (CFO) assessment project. A dedicated working team has been established, and the organizational boundary has been defined in accordance with the relevant standards. The Company is currently collecting activity data and calculating greenhouse gas (GHG) emissions, while simultaneously selecting an independent verifier to prepare for the assessment and verification process in compliance with the applicable standards.

Strategic Initiative 2 : Prepare, verify, and disclose the Carbon Footprint of Products (CFP) assessment.

Status ● On track

Year	Expected Outcomes	Actual Data
2026	- There has been a systematic collection and compilation of activity data related to concrete products in order to assess the Carbon Footprint of Product (CFP) in accordance with relevant guidelines and standards. - The verification of the Carbon Footprint of Product (CFP) assessment for concrete products will be conducted, and applications for CFP certification will be submitted for no fewer	The Company has appointed a consultant to provide training and technical support for the implementation of its Carbon Footprint of Product (CFP) assessment project. A dedicated working team has been established, and target products have been selected for assessment in accordance with the relevant standards. The Company is currently collecting product activity data and calculating greenhouse gas (GHG) emissions to prepare for the verification process and the submission of CFP certification applications in line with the implementation plan.

Year	Expected Outcomes	Actual Data
	than 10 concrete products, covering: (1) core products used as base materials for the production of other products; and (2) products sold to both public and private sector customers.	

Quarterly update
Attachment

Quarterly update : Attachment

JUMP+ Plan

URL Link to the Document : https://jumpplusmedia-setlink.setgroup.or.th/planSubmission/YONG0_JUMP%2B_Plan_Year_2026-2028_EN.pdf

